



MATATIELE

LOCAL MUNICIPALITY

2020/21 REVISED SERVICE DELIVERY
AND BUDGET IMPLEMENTATION
PLAN(SDBIP) CR 1204/26/02/2021

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FOREWORD BY HIS WORSHIP THE MAYOR



Matatiele Local Municipality's 2020/2021 Service Delivery and Budget Implementation Plan (SDBIP) marks the contract between the Matatiele Local municipality and the community of Matatiele. This contract (SDBIP) helps facilitate the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community.

The SDBIP will enable the Mayor and Executive Committee to monitor and evaluate the performance of the Municipal Manager, enable the Municipal Manager to monitor the performance of senior managers, and for the community to monitor the performance of the municipality. This enables the mayor and the municipal manager to be pro-active and take remedial steps in the event of poor performance in order to improve performance. This SDBIP aims to ensure that all managers are problem-solvers, who routinely look out for unanticipated risks and problems and resolve them as soon as possible.

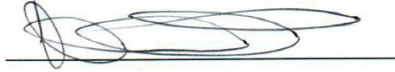
The SDBIP should therefore determine (and be consistent with) the performance agreements between the mayor and the municipal manager; and the municipal manager and managers reporting directly to the Municipal Manager and Middle Managers at the start of every financial year and approved by the mayor. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of both the senior and middle management and achievement of the strategic objectives set by council; including the outputs and deadlines for which they will be held responsible. In-year monitoring designed to identify major problems from an early stage and ensuring that the Mayor and Municipal Manager are taking corrective steps when any unanticipated problems arise.

The SDBIP serves a critical role to focus both the administration and council on outputs by providing clarity of service delivery expectations, expenditure and revenue requirements, service delivery targets and performance indicators. It is the output and goals made public in the SDBIP that will be used to measure performance on a quarterly basis during the financial year. Note that such in-year monitoring meant to be a light form of monitoring. The council should reserve its oversight role over performance at the end of the financial year, when the mayor tables the annual report of the municipality.

Municipal managers are encouraged to develop the SDBIP concept further so that it is meaningful and useful to managers. Many municipal managers will have some form of management plan and the challenge is to develop such management plans as a SDBIP.

Whilst the budget is approved yearly, service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets are based on quarterly and monthly targets, and the municipal manager must ensure that the budget is built around quarterly and monthly information. Being a start-of-year planning and target tool, the SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and Section 121 (end-of-year annual reports).

Therefore, the Mayor Approves the **Revised** SDBIP for 2020/2021 in terms of Section 53 (1) (c) (ii) of Local Government: Municipal Finance Management Act 56 of 2003

A handwritten signature in blue ink, consisting of several overlapping loops and a long horizontal stroke, positioned above a solid horizontal line.

CLLR. M.M. MBEDLA

HIS WORSHIP THE MAYOR

1. INTRODUCTION

1.1 Vision & Mission

The development strategy for Matatiele Local Municipality seeks to contribute to the attainment of the Provincial and National development imperatives as outlined in the relevant policy documents. The municipality's development vision is as follows:

“Where nature, agriculture, tourism are investments of choice”

Matatiele Local Municipality's mission is:

“To create awareness on nature conservation

To promote and support agricultural activities

To promote and market Local Tourism organizations and Small, Medium and Micro Enterprises

To create an environment conducive for investment”

1.2 Legislative Mandates

The Municipal Finance Management Act (MFMA) of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan.

Section 69(3) (a) of the Municipal Finance Management Act, Act 56 of 2003 (MFMA) requires the Accounting Officer to submit a draft Service Delivery and Budget Implementation Plan (SDBIP) to the Mayor:

- (i) no later than 14 days after the approval of the Budget and
- (ii) drafts of the performance agreements as required in terms of Section 57 (1) (b) of the Municipal Systems Act, Act 32 of 2000.
- (iii) The Mayor must subsequently approve the SDBIP no later than 28 days after the approval of the Budget in accordance with section 53(1)(c)(ii) of the MFMA.

Section 1 of the MFMA defines the SDBIP as:

a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include the following:

- (a)** Projections for each month
 - (i)** Revenue to be collected by source; and
 - (ii)** Operational and capital expenditure by vote
- (b)** Service Delivery targets and performance indicators for each quarter; and
- (c)** Any other matters that may be prescribed,

and includes any revisions of such plan by the mayor in terms of section 54 (1)(c).

This Plan is therefore largely a one year detailed implementation plan which gives effect to the IDP and Budget of the Municipality.

It is a contract between the administration, Council and community expressing the goals and objectives set by Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis of measuring the performance in service delivery against end year targets and implementing budget.

2. WARD INFORMATION

Matatiele is one of four local municipalities within the Alfred Nzo District, and is located on the northern part of the Eastern Cape. Matatiele has three towns, namely: Matatiele, Cedarville and Maluti. Matatiele consists of the following 26 wards:

Population of Matatiele per Ward and the Number of Households:

Wards	Population size per ward	Number of households in a ward
1	6 434	1 330
2	13 574	3 069
3	7 811	1 880
4	8 324	2 006
5	8 474	2 037
6	7 399	1 968
7	7 611	1 684
8	9 747	1 207
9	6 605	1 659
10	8 864	2 155
11	11 421	2 815
12	6 626	1 643
13	8 241	1 672
14	6 586	1 678
15	6 715	1 855
16	6 405	1 652
17	8 509	2 200
18	7 253	1 921
19	4 124	1 378
20	11 816	3 548
21	7 142	1 625
22	6 288	1 752
23	6 344	1 553
24	5 570	1 378
25	7 067	1 659
26	8 894	2 202
TOTAL	203 843	49 27

3. MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE

EC441 Matatiele - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	R ef	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source	-															
Property rates		4 016	4 016	4 016	4 016	4 016	4 016	4 016	4 016	4 016	4 016	4 016	4 016	48 190	50 600	53 129
Service charges - electricity revenue		4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	53 291	59 871	63 055
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		1 294	1 294	1 294	1 294	1 294	1 294	1 294	1 294	1 294	1 294	1 294	1 294	15 526	16 302	17 117
Rental of facilities and equipment		42	42	42	42	42	42	42	42	42	42	42	42	500	525	551
Interest earned - external investments		1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	14 650	15 383	16 152
Interest earned - outstanding debtors		983	983	983	983	983	983	983	983	983	983	983	983	11 799	12 389	13 008
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		174	174	174	174	174	174	174	174	174	174	174	174	2 094	2 198	2 308
Licences and permits		377	377	377	377	377	377	377	377	377	377	377	377	4 525	4 751	4 988
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies-Operational		21 351	21 351	21 351	21 351	21 351	21 351	21 351	21 351	21 351	21 351	21 351	21 351	256 212	267 930	281 432
Transfers and subsidies-Capital		8 461	8 461	8 461	8 461	8 461	8 461	8 461	8 461	8 461	8 461	8 461	163 146	256 212	267 930	281 432
Other revenue		134	134	134	134	134	134	134	134	134	134	134	134	1 608	1 688	1 773
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Total Revenue		42 493	42 493	42 493	42 493	42 493	42 493	42 493	42 493	42 493	42 493	42 493	197 178	664 606	699 567	734 947
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4. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE

CONSTRUCTION LEGEND				
GRAVEL ROADS	SURFACED ROADS	BUILDING CONSTRUCTION	SPORTSFIELD	BRIDGES
<p>Stage 1 (10%)</p> <ul style="list-style-type: none"> <u>Contractor establishment</u> The contractor will have to comply with all requirements in line with the Contract document. <p>The MLM will hand over the site to the appointed bidder after the contractor has been Appointed.</p> <p>Stage 2 (20%) Clear and grub</p> <ul style="list-style-type: none"> Roadbed preparation The contractor will clear the existing topsoil layer of material and spoil at an agreed spoil site. <p>The contractor will excavate to the agreed levels and spoil or stock pile as per the Instructions from Engineer</p> <p>Stage 3 (40%) Installation of pipe culverts</p> <p>Excavation of trenches to the required width and depth.</p> <p>Prepare bedding from in-situ material or imported material and compact.</p>	<p>Stage 1 (10%)</p> <ul style="list-style-type: none"> <u>Contractor establishment</u> The contractor will have to comply with all requirements in line with the Contract document. <p>The MLM will hand over the site to the appointed bidder after the contractor has been Appointed.</p> <p>Stage 2 (20%)</p> <ul style="list-style-type: none"> <u>Mass Earthworks</u> The contractor will clear the existing layer of material and spoil at an agreed spoil site. <p>The contractor will excavate to the agreed levels as per the Engineer's designs and spoil or stock pile as per the Instructions from Engineer.</p> <p>Stage 3 (40%)</p> <ul style="list-style-type: none"> <u>Installation of pipe culverts</u> Excavation of trenches to the required width and depth. <p>Prepare bedding from in-situ material or imported material and compact.</p>	<p>Stage 1 (10%)</p> <ul style="list-style-type: none"> <u>Contractor establishment.</u> The contractor will have to comply with all requirements in line with the construction laws and MLM policies before the date of establishment. <p>The MLM handover the site to the appointed bidder after the contractor has been presented to the community affected.</p> <p>Stage 2 (40%)</p> <ul style="list-style-type: none"> <u>Site layout:</u> The contractor will be issued with construction drawings to establish a layout and indicate the pegs on each construction item. <ul style="list-style-type: none"> <u>Earthworks:</u> The contractor will hire tools or plant to move soil in line with the engineer's instruction and contract the commercial material (Sabonga) to be compacted and tested for approval. 	<p>Stage 1 (10%)</p> <ul style="list-style-type: none"> <u>Contractor Establishment</u> The contractor will have to comply with all requirements in line with the Contract document. <p>The MLM will hand over the site to the appointed bidder after the contractor has been Appointed.</p> <p>Stage 2 (20%)</p> <ul style="list-style-type: none"> <u>Earthworks</u> The contractor will clear the existing layer of material and spoil at an agreed spoil site. <p>The contractor will excavate to the agreed levels as per the Engineer's designs and spoil or stock pile as per the Instructions from Engineer.</p> <p>Stage 3 (50%)</p> <ul style="list-style-type: none"> Fencing Installation of fence according to the design drawings. <p>Stage 4 (60%)</p>	<p>Stage 1 Stage 1 (10%)</p> <ul style="list-style-type: none"> <u>Contractor Establishment</u> The contractor will have to comply with all requirements in line with the Contract document. <p>The MLM will hand over the site to the appointed bidder after the contractor has been Appointed</p> <p>Stage 2 (40%)</p> <ul style="list-style-type: none"> Base foundation slab <p>The contractor will construct base foundation slab according to the design drawings and bending schedules issued by the Engineer</p> <p>Stage 3 (60%)</p> <ul style="list-style-type: none"> Columns / pre-cast culverts Top slabs <p>The contractor will construct top slab according to the design drawings and bending schedules issued by the Engineer</p> <p>Stage 4 (80%)</p> <ul style="list-style-type: none"> Wing walls

<p>Lay the pipes and backfill in layers with selected backfill or imported material.</p> <p>Stage 4 (60%)</p> <ul style="list-style-type: none"> Tipping of gravel Processing of gravel <p>The Contractor will import gravel material from borrow pit for layer works and compact each layer as per the design specification.</p> <p>Stage 5 (80%)</p> <ul style="list-style-type: none"> Protection Works Installation of road signs <p>The contractor will construct the headwalls/inlets and outlet structures or catch pits.</p> <p>The installation of gabion structure to protect the unstable banks as per the design.</p> <p>The contractor will install the traffic control signs as indicated on the road layout drawings</p> <p>Stage 6 (95%)</p> <ul style="list-style-type: none"> Attending to snaglist <p>A list of outstanding items that a contractor must attend before each completion stage is reached.</p> <ul style="list-style-type: none"> Practical Completion certificate <p>When the road is ready for operations, the Contractor will indicate to the Engineer and a</p>	<p>Lay the pipes and backfill in layers with selected backfill or imported material.</p> <p>Stage 4 (60%)</p> <ul style="list-style-type: none"> Pavement Layers <p>The Contractor will import gravel material from borrow pit or commercial source for layer works and compact each layer as per the design specification.</p> <ul style="list-style-type: none"> Sealants <p>Stabilization of sub base layer with cement or lime/polymer.</p> <p>Stage 5 (80%)</p> <ul style="list-style-type: none"> Kerbing <p>Once the Sub base layer has been completed, Concrete Kerbing will be installed with concrete channels or as per the design.</p> <ul style="list-style-type: none"> Asphalt <p>The contractor will install the lay the hot mix Asphalt.</p> <ul style="list-style-type: none"> Protection Works <p>The contractor will construct the headwalls/inlets and outlet structures or catch pits.</p> <p>The installation of gabion structure to protect the unstable banks as per the design.</p> <p>Stage 6 (90%)</p> <ul style="list-style-type: none"> Road signs <p>The contractor will install the traffic control signs as indicated on the road layout drawings.</p> <ul style="list-style-type: none"> Road markings 	<p>Stage 3 (50%)</p> <ul style="list-style-type: none"> Foundation for excavations: <p>After the compaction soil has been approved, the contractor is to dig trenches in line with the foundation plan provided by the engineer. The engineer will do site visit to inspect the foundations and the levels including compaction within the foundation bases.</p> <ul style="list-style-type: none"> Concrete casting: <p>After the test results approved by engineer, the contractor will install the reinforcement in line with the engineer's drawings and cast concrete that has MPa indicated by engineer.</p> <p>Foundation walls will be done by contractor when engineer has approved the foundations.</p> <p>The concrete slabs will be casted only when the engineer has approved foundation walls and the compaction of soil material test results approved by engineer. The contractor to issue pests control certificate on contacted soil.</p> <p>Stage 4 (60%)</p> <ul style="list-style-type: none"> Building of walls <p>The building walls to be done in line with the</p>	<p>Layerworks for Sportsfield and running track</p> <p>Stage 4 (80%)</p> <p>Installation of artificial turf and marking</p> <p>Stage 6 (95%)</p> <ul style="list-style-type: none"> Practical completion certificate <p>When the sportsfield is ready for operations, the Contractor will indicate to the Engineer and a Snag list will be compiled by the Engineer/PSC.</p> <p>Stage 7 (100%)</p> <ul style="list-style-type: none"> Final Completion certificate <p>The certificate will be issued after the defect liability period has lapsed. The Engineer will visit the site and if there are no defects, the final completion certificate will be issued.</p>	<p>The contractor will construct the wing walls according to the design drawings and bending schedules issued by the Engineer</p> <ul style="list-style-type: none"> Protection Works <p>The installation of gabion structure to protect the unstable banks as per the design</p> <ul style="list-style-type: none"> Road signs <p>The contractor will install the traffic control signs as indicated on the road layout drawings.</p> <p>Stage 6 (95%)</p> <ul style="list-style-type: none"> Practical Completion certificate <p>When the road is ready for operations, the Contractor will indicate to the Engineer and a Snag list will be compiled by the Engineer/PSC.</p> <p>Stage 7 (100%)</p> <ul style="list-style-type: none"> Final Completion certificate <p>The certificate will be issued after the defect liability period has lapsed. The Engineer will visit the site and if there are no defects, the final completion certificate will be issued.</p>
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<p>Snag list will be compiled by the Engineer/PSC.</p> <p>Upon completion of the snag list, the contractor will hand over the site to the Community</p> <p>Stage 7(100 %)</p> <ul style="list-style-type: none"> Final Completion certificate <p>The certificate will be issued after the defect liability period has lapsed. The Engineer will visit the site and if there are no defects, the final completion certificate will be issued.</p>	<p>Marking of the road (solid and broken lines)</p> <p>Stage7 (95%)</p> <ul style="list-style-type: none"> Snag list: A list of outstanding items that a contractor must attend before each completion stage is reached. Practical Completion certificate When the road is ready for operations, the Contractor will indicate to the Engineer and a Snag list will be compiled by the Engineer/PSC. <p>Upon completion of the snag list, the contractor will hand over the site to the Community</p> <p>Stage 8 (100%)</p> <ul style="list-style-type: none"> Final Completion certificate <p>The certificate will be issued after the defect liability period has lapsed. The Engineer will visit the site and if there are no defects, the final completion certificate will be issued.</p>	<p>engineers drawings and specification including material finishing. The engineer will do ongoing inspections during construction and issue instructions.</p> <ul style="list-style-type: none"> Roof installation The engineer will issue instruction for roof to be installed after the approval of walls. <p>The engineer will issue roof design for the contractor to buy the material and including engineer designed roof structure and before delivery the manufacture is to visit the site for re-measuring and to get the correct measurements.</p> <p>Stage 5 (80%)</p> <ul style="list-style-type: none"> Windows Window schedules will be issued to the contractor. That information has specifications. Plastering The specifications will be issued to the contractor and has to follow the specification and the finishing methods. Landscaping The drawing will be issued for the contractor to follow and comply. <p>Stage 6 (95%)</p> <ul style="list-style-type: none"> Finishes The specifications will be issued to the contractor and has to follow the 		
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		<p>specification and the finishing methods (painting, floor covering, ceiling, lights, plumbing and furnisher)</p> <ul style="list-style-type: none"> • <u>Landscaping</u> The specifications will be issued to the contractor and has to follow the specification and methods (paving, tree planting and fencing). • <u>Practical Completion certificate</u> When the building is operational to be used by the community, the contractor will hand it over to the client and the engineer will issue the snag list on items that the contractor will have to attend. The retention period starts from the date of engineer issuing practical completion certificate and is a six (6) months period. <p>Stage 7 (100%)</p> <ul style="list-style-type: none"> • Final Completion Certificate The certificate will be issued when the engineer has visited the building and is happy with the construction overall response and quality. 		
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Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
1.	P1G101.01	Basic Service Delivery and Infrastructure	Revenue and Expenditure Management	All wards	Indigent support	Q1 – Q4: 12 monthly Indigent reconciled status reports submitted to MTM.	2018/19 11966 beneficiaries receiving support	Number of registered indigent beneficiaries receiving free basic services by set date	Number Date	R21 000 000.00	R21 000 000.00	Free Basic Electricity, Solid Waste indigent	N/A	N/A	Operational	Provide services to 15760 registered indigent beneficiaries as follows: Electricity, Refuse and rates, Alternative energy by 30 June 2021	Provide services to 15760 indigent beneficiaries on monthly basis as follows: Electricity Refuse and Rates: Alternative energy by and submit three (3) monthly reports to MTM by 30 September 2020.	Provide services to 15760 indigent beneficiaries on monthly basis as follows: Electricity Refuse and Rates: Alternative energy by and submit three (3) monthly reports to MTM by 31 December 2020.	Provide services to 15760 indigent beneficiaries on monthly basis as follows: Electricity Refuse and Rates: Alternative energy by and submit three (3) monthly reports to MTM by 31 March 2021.	Provide services to 15760 indigent beneficiaries on monthly basis as follows: Electricity Refuse and Rates: Alternative energy by and submit three (3) monthly reports to MTM by 30 June 2021.
										Quarterly Cash Flow						R21 000 000.00	R2 349 054.00	R2 349 054.00	R2 349 054.00	R2 349 054.00
2.	P1G102.02	Basic Service Delivery and	Projects, Operations and	4	Construction of 9km Nkasela access road		643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R8 000 000.00	R8 000 000.00	N/A	N/A	N/A	MIG	80% construction of Nkasela access road completed by 30 June 2021	Stage 1 (10%) Contract or establishment. By 30 September 2020. Stage 2 (20%)	Stage 3 (40%) Installation of pipes by 31 December 2020	Stage 4 (60%) Tipping of gravel. Processing of gravel by 31 March 2021.	Stage 5 (80%) Protection Works, Installation of road signs by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
																	Clear and grub Roadbed preparati on by 30 Septemb er 2020.			
										Quarterly Cash Flow						R8 000 000,00	R2 000 000,00	R2 000 000,00	R2 000 000,00	R2 000 000,00
3.		Basic Service Delivery and	Projects, Operations and	22	Construction of 5,6km Mkhemane access road		643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Perc entage	R 6 000 000.00	R 6 000 000.00	N/A	N/A	N/A	MIG	95% constructio n of Mkhemane access road completed by 30 June 2021	Stage 4 (60%). Tipping of gravel. Processi ng of gravel by 30 Septemb er 2020	N/A	Stage 5 (80%). Protection Works, Installation of road signs by 31 March 2021	Stage 7(95%) {Practical Completion Certificate} by 30 June 2021
										Quarterly Cash Flow						R 6 000 000.00	N/A	N/A	R3 000 000,00	R3 000 000,00
4.		Basic Service Delivery and Infrastructure	Projects, Operations and Maintenance	14	Construction of 6km Moiketsi access road		643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Perc entage	R2 500 000,00	R2 500 000,00	N/A	N/A	N/A	MIG	95% constructio n of Moiketsi access road completed by 30 June 2021	Stage 4 (60%). Tipping of gravel. Processi ng of gravel by 30 Septemb er 2020	N/A	Stage 5 (80%). Protection Works, Installation of road signs by 31 March 2021.	Stage 7(95%) {Practical Completion Certificate} by 30 June 2021
										Quarterly Cash Flow						R2 500 000,00	N/A	N/A	N/A	R2 500 000,00

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
5.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	10	Construction of Magonqolweni access road	Bill of Quantities, Progress Reports	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R2 500 000,00	R2 500 000,00	N/A	N/A	N/A	MIG	80% Construction of Magonqolweni Road complete by 30 June 2021	N/A	Stage 1 (10%). Contractor establishment. By 30 December 2020. Stage 2 (20%). Clear and grub Roadbed preparation by 30 December 2020.	Stage 3 (40%) Installation of pipes by 31 March 2021	Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021. Stage 5 (80%). Protection Works, Installation of road signs by 30 June 2021.
										Quarterly Cash Flow						R2 500 000,00	N/A	N/A	N/A	R2 500 000,00
6.	P1G101.01	Basic Service Delivery and Infrastructure	Projects, Operations and Maintenance Unit	21	Construction of Msukeni access road	Bill of Quantities, Progress Reports to MTM, Internal Audit Report, Completion Certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R2 000 000,00	R2 000 000,00	N/A	N/A	N/A	MIG	80% Construction of Msukeni access road complete by 30 June 2021	N/A	Stage 1 (10%). Contractor establishment. By 30 December 2020. Stage 2 (20%). Clear and grub Roadbed preparation by 30 December 2020.	N/A	N/A
										Quarterly Cash Flow						R2 000 000,00	N/A	R2 000 000,00	N/A	N/A

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
7.		Basic Service Delivery and	Operations and	13	Construction of 4.6 km Mohapi access road	Appointment letter	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Perc entage	R2 500 000,00	R2 500 000,00	N/A	N/A	N/A	MIG	20% Constructi on of Mohapi access road complete by 30 June 2021	N/A	N/A	N/A	Appointme nt of contractor by 30 June 2021
										Quarterly Cash Flow						R2 500 000,00	N/A	N/A	N/A	R2 500 000,00
8.		Basic Service Delivery and	Operations and Maintenance	9	Construction of Mahangu access road and bridge	Appointment letter	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Perc entage	R2 500 000,00	R2 500 000,00	N/A	N/A	N/A	MIG	20% Constructi on of Mahangu access road and bridge complete by 30 June 2021	N/A	N/A	N/A	Appointme nt of contractor by 30 June 2021
										Quarterly Cash Flow						R2 500 000,00	N/A	N/A	N/A	R2 500 000,00
9.		Basic Service Delivery and	Operations and Maintenance Unit	24	Construction of Purutle to Moyeni access road and bridge	Appointment letter	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Perc entage	R2 500 000,00	R2 500 000,00	N/A	N/A	N/A	MIG	20% Constructi on of Purutle to Moyeni access road and bridge complete by 30 June 2021	N/A	N/A	N/A	Appointme nt of contractor by 30 June 2021
										Quarterly Cash Flow						R2 500 000,00	N/A	N/A	N/A	R2 500 000,00

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
10.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	11	Upgrade 2.8km of Thotaneg Access Road	Bill of Quantities, Progress Reports, Completion certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R1 500 000,00	R1 500 000,00	N/A	N/A	N/A	MIG	60 % completion of Construction of Thotaneg Access Road by 30 June 2021	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation, Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R1 500 000,00	N/A	N/A	N/A	R1 500 000,00
11.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	17	Upgrade 4.7km of Mbizeni Access Road	Bill of Quantities, Progress Reports, Completion certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R1 300 000,00	R1 300 000,00	N/A	N/A	N/A	MIG	60 % completion of Construction of Upgrade Mbizeni Access Road by 30 June 2021	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation, Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R1 300 000,00	N/A	N/A	N/A	R1 300 000,00
12.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	17	Upgrade 1.7km Luxeni Access Road	Bill of Quantities, Progress Reports, Completion certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R1 100 000,00	R1 100 000,00	N/A	N/A	N/A	MIG	60 % completion of Construction of Upgrade Luxeni Access Road by	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation, Stage 4 (60%). Tipping of

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						certificate										30 June 2021				gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R1 100 000,00	N/A	N/A	N/A	R1 100 000,00
13.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	11	Construction of 7km Hasera Access Road	Bill of Quantities, Progress Reports, Completion certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R1 600 000,00	R1 600 000,00	N/A	N/A	N/A	MIG	60 % completion of Construction of Hasera Access Road by 30 June 2021	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R1 600 000,00	N/A	N/A		
14.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	12	Construction of 4.7km Moqobi Access Road	Bill of Quantities, Progress Reports, Completion certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R1 300 000,00	R1 300 000,00	N/A	N/A	N/A	MIG	60 % completion of Construction of Moqobi Access Road by 30 June 2021	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R1 300 000,00	N/A	N/A		

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
15.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	23	Upgrade 5.1 km of Fobane Access Road	Bill of Quantities, Progress Reports, Completion certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R2 100 000,00	R2 100 000,00	N/A	N/A	N/A	MIG	60 % completion of Construction of Upgrade Fobane Access Road by 30 June 2021	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R2 100 000,00	N/A	N/A		
16.		Basic Service Delivery and Infrastructure	Operations and Maintenance Unit	8	Construction of 4.7km Mateo Access Road	Bill of Quantities, Progress Reports, Completion certificate	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R1 100 000,00	R1 100 000,00	N/A	N/A	N/A	MIG	60 % completion of Construction of Mateo Access Road by 30 June 2021	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R1 100 000,00	N/A	N/A		
17.	P1G101.01	Basic Service Delivery and Infrastructure	Projects, Operations and Maintenance Unit	7	Construction of Ngcwengane Bridge	Bill of Quantities, Progress Reports to MTM, Internal Audit	643.7km of existing roads	Percentage of work on access roads completed by set date	Date, KM, Stage/Percentage	R4 500 000,00	R4 500 000,00	N/A	N/A	N/A	MIG	95% construction of Ngcwengane Bridge completed by 30 June 2021	N/A	N/A	90% completion (Backfilling of wingwalls) by 31 March 2021	95% construction of Ngcwengane Bridge completed by 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						Report, Completion Certificate														
										Quarterly Cash Flow						R4 500 000.00	N/A	N/A		
18.	P1G101.01	Basic Service Delivery and Infrastructure	Projects, Operations and Maintenance	7	Construction of Mbizeni Bridge	Q1: Practical completion certificates	9 existing bridges	Percentage of bridge constructed and completed by set date	Percentage, Date	R810 000.00	R810 000.00	N/A	N/A	N/A	MIG	60 % completion of Construction of Upgrade Mbizeni Access Road by 30 June 2021	N/A	N/A	Stage 1 (10%). Contractor establishment. By 31 March 2021.	Stage 2 (20%). Clear and grub Roadbed preparation Stage 4 (60%). Tipping of gravel. Processing of gravel by 30 June 2021
										Quarterly Cash Flow						R810 000.00	N/A	N/A		
19.	P1G102.03	Basic Service Delivery and	Projects, Operations and	26	Construction of 5 km Cedarville Internal Streets-Phase 3		53.08km of surfaced roads	Percentage of work on Internal Streets completed by set date	Date, Km, Stage /Percentage	R 9 069 200.00	R 9 069 200.00	N/A	N/A	N/A	MIG	60% construction of Cedarville Internal Streets-Phase 3 of surfaced road completed by 30 June 2021	Stage 3 (40%) installation of pipes by 30 September 2020	Stage4 (60%) pavement layers and sealants by 31 December 2020	Stage4 (60%) pavement layers and sealants by 31 March 2021	Stage4 (60%) pavement layers and sealants by 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R 9 069 200.00				
20.		Basic Service Delivery and	Projects, Operations and	1	Construction of 5 km Maluti Internal Streets-Phase 4					R 14 957 789.00	R 14 957 789.00	N/A	N/A	N/A	MIG	95% completion of Maluti Internal Streets-Phase 4 of surfaced roads by 30 June 2021	NA	N/A	Stage 6 (95%) {attending to snag list) by 31 March 2021	N/A
										Quarterly Cash Flow						R 14 957 789.00	N/A	N/A	R 14 957 789.00	N/A
21.		Basic Service Delivery and	Projects, Operations and	19	Construction of 5km Matatiele internal streets- Phase 2					R5 976 355,00	R5 976 355,00	N/A	N/A	N/A	MIG	100% completion of Matatiele Internal Streets-Phase 2 streets by 30 June 2021	N/A	N/A	Stage 7(100%) {Final Completion Certificate} by 31 March 2021	N/A
										Quarterly Cash Flow						R5 976 355,00	N/A	N/A	R5 976 355,00	
22.		Basic Service	Operations	19	Matatiele Internal Streets Resurfacing	Bill of Quantities, Progress				R1 500 000,00	R1 500 000,00	N/A	N/A	N/A	MIG	95% completion of Re-surfacing of	N/A	N/A	Stage 1 (10%) Contractor establishment by 31	Stage 4 (60%). Applying Tack Coat and

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex. Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						Reports , Comple tion certificat e										Matatiele Streets by 30 June 2021			March 2021	Resurfacing of streets by 30 June 2021 Stage 6 - 95% completion by 30 June 2021
										Quarterly Cash Flow						R1 500 000,00	N/A	N/A	N/A	R1 500 000,00

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Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
23.	PIG102.05	Basic Service Delivery and Infrastructure	Electricity Unit	09	Matlase B (Mhlangeni, & Mnqayi) 163 HH	Kickoff Meeting Minutes, Progress reports (minutes of Progress meetings) and photos	3704 Households electrified in 2019/20	Number of households connected to electricity by set date	Number Date	R9 263 000.00	R9 263 000.00	N/A	Rural Electrification	N/A	INEP	Connect of 163 households in Ward 5 by 30 June 2021	Contract award letter issued by 30 September 2020.	Site Establishment by 31 December 2020.	Excavation & Planting of poles by 31 March 2021.	Continue Planting of poles, Stringing of conductor & Connection of 163 households by 30 June 2021.
										Quarterly Cash Flow						R9 263 000.00	N/A	N/A	N/A	R9 263 000.00

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
24.	P1G102.05	Basic Service Delivery and Infrastructure	Electricity Unit	09	Matiasse B - Vimba) 176HH	<u>Q1:</u> Contract Award letter. <u>Q2:</u> Kickoff Meeting Minutes, Progress reports (minutes of Progress meeting s) <u>Q3:</u> Progress Reports (minutes of progress Meeting s). <u>Q4:</u> Progress Reports (minutes of progress Meeting s), Completion Certificate and photos	3704 Households electrified in 2019/2020	Number of households connected to electricity by set date	Number	R9 263 000.00	R9 263 000.00	N/A	Rural Electrification	N/A	INEP	Connect of 176 households in Ward 5 by 30 June 2021	Contract award letter issued by 30 September 2020.	Site Establishment by 31 December 2020.	Excavation & Planting of poles by 31 March 2021.	Continue Planting of poles , Stringing of conductor & Connection of 176 households by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
25.	P1G102.05.01	Basic Service Delivery and Infrastructure	Electricity Unit	9	Mbombo 316 HH	<p>Q1: Contract Award letter.</p> <p>Q2: Kickoff Meeting Minutes, Progress reports (minutes of Progress meetings) and photos.</p> <p>Q3: Progress Reports (minutes of progress Meetings).</p> <p>Q4: Progress Reports (minutes of progress Meetings), Completion</p>	3704 Households electrified in 2019/20	Number of households connected to by set date	Number, Date	R 7 128 000.00	R 7 128 000.00	N/A	Rural Electrification	N/A	INEP	Connection of 316 households in Mbombo by 30 June 2021.	Contract award letter issued by 30 September 2020.	N/A	Excavation & Planting of poles by 31 March 2021.	Continue Planting of poles, Stringing of conductors and Connection of 316 households by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						Certificate and photos														
										Quarterly Cash Flow						R 7 128 000.00	N/A	N/A	N/A	R 7 128 000.00
26.		Basic Service Delivery and Infrastructure	Electricity Unit	18	Mnyamaneni (Kesa, Sdakeni) :255 HH	Q1: Contract Award letter. Q2: Kickoff Meeting Minutes, Progress reports (minutes of Progress meetings) and photos.. Q3: Progress Reports (minutes of progress Meetings). Q4: Progress Reports (minutes of	3704 Households electrified in 2019/20	Number of households connected to electricity by set date	Number, Date	R7 200 000,00	R7 200 000,00	N/A	Rural Electrification	N/A	INEP	Connect of 255 households in Ward 18 by 30 June 2021	Contract award letter issued by 30 September 2020.	Site Establishment by 31 December 2020.	Excavation & Planting of poles by 31 March 2021.	Continue Planting of poles , Stringing of conductor & Connection of 255 households by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						progress Meeting s), Completion Certificate and photos														
										Quarterly Cash Flow						R7 200 000,00	N/A	N/A	N/A	R7 200 000,00
27.		Basic Service Delivery and Infrastructure	Electricity Unit	22	Small Location-Mpofini :325HH	<u>Q1</u> : Contract Award letter. <u>Q2</u> : Kickoff Meeting Minutes, Progress reports (minutes of Progress meetings) <u>Q3</u> : Progress Reports (minutes of progress Meeting s). <u>Q4</u> : Progress	3704 Households electrified in 2019/2020	Number of households connected to electricity by set date	Number	R9 000 000.00	R9 000 000.00	N/A	Rural Electrification	N/A	INEP	Connect of 325 households in Ward 22 by 30 June 2021	Contract award letter issued by 30 September 2020.	Site Establishment by 31 December 2020.	Excavation & Planting of poles by 31 March 2021.	Continue Planting of poles , Stringing of conductor & Connection of 325 households by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						s Reports (minutes of progress Meetings), Completion Certificate and photos														
										Quarterly Cash Flow						R9 000 000.00	N/A	N/A	N/A	R9 000 000.00
28.		Basic Service Delivery and Infrastructure	Electricity Unit	26	Shenxa (428)	<p>Q1: Contract Award letter.</p> <p>Q2: Kickoff Meeting Minutes, Progress reports (minutes of Progress meetings) and photos..</p> <p>Q3: Progress Reports (minutes</p>	3704 Households electrified in 2019/20	Number of households connected to electricity by set date	Number, Date	R6 101 936,00	R6 101 936,00	N/A	Rural Electrification	N/A	INEP	Connect of 428 households in Ward 26 by 30 June 2021	Continue planting of poles and stringing of conductor by 30 September 2020	Connection of 428 households by 31 December 2020	N/A	issue of completion certificate by 31 March 2022

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						s of progress Meetings). Q4: Progress Reports (minutes of progress Meetings), Completion Certificate and photos														
										Quarterly Cash Flow						R6 101 936,00	N/A	N/A	N/A	R6 101 936,00
29.		Basic Service Delivery and Infrastructure	Electricity Unit	13	Mohapi #2 (350)	Q1: Contract Award letter. Q2: Kickoff Meeting Minutes, Progress reports (minutes of Progress meetings) and photos..	3704 Households electrified in 2019/20	Number of households connected to electricity by set date	Number, Date	R1 921 971,00	R1 921 971,00	N/A	Rural Electrification	N/A	INEP	Connect 350 households in Ward 13 by 30 June 2021	Connection of 350 households by 30 September 2020	N/A	N/A	N/A

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						Q3: Progress Reports (minutes of progress Meetings). Q4: Progress Reports (minutes of progress Meetings), Completion Certificate and photos														
										Quarterly Cash Flow						R1 921 971,00	R1 921 971,00	N/A	N/A	N/A
30.	P1G1O2.05	Basic Service Delivery and Infrastructure	Electricity Unit	07	Mngeni :570 Households	Progress Reports (minutes of progress Meetings), Completion Certificate and photos	3704 Households electrified in 2019/20	Number of households connected electricity by set date	Number Date	R2 965 073,00	R2 965 073,00	N/A	Rural Electrification	N/A	INEP	Connect of 570 households in Ward 7 by 30 June 2021	Continue planting of poles and stringing of conductor by 30 September 2020	Connection of 570 households by 31 December 2020	N/A	Issue of completion certificate by 31 March 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R2 965 073,00	N/A	N/A	N/A	R2 965 073,00
31.	P1G102.05.14	Basic Service Delivery and Infrastructure	Electricity Unit	14	Nice field - Mateleng Electrification(350)	Q1: Contract Award letter. Q2: Kickoff Meeting Minutes, Progress reports (minutes of Progress meetings) Q3: Progress Reports (minutes of progress Meetings). Q4: Progress Reports (minutes of progress Meetings), Completion	3705 Households electrified in 2019/2020	Number of households connected to electricity by set date	Number	R400 000,00	R400 000,00	N/A	Rural Electrification		INEP	Connect of 350 households in Ward 14 by 30 June 2021			Connection of 350 households in Ward 14 by 30 June 2021	Issue of completion certificate by 31 March 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						ion Certificate and photos														
										Quarterly Cash Flow						R400 000,00				
32.	P1G102.05	Basic Service Delivery and Infrastructure	Electricity Unit	05	Lufefeni : 380 Households	Progress Reports (minutes of progress Meeting s), Completion Certificate and photos	3704 Households electrified in 201'9/20	Number of households to electricity connected by set date	Number Date	R311 200.00	R311 200.00	N/A	Rural Electrification	N/A	INEP	Connect of 380 households in Ward 5 by 30 June 2021	N/A	Connection of 380 households by 31 December 2020	N/A	issue of completion certificate by 31 March 2021
										Quarterly Cash Flow						R311 200.00	N/A	N/A	N/A	R311 200.00
33.	P1G102.05	Basic Service Delivery and Infrastructure	Electricity Unit	18	Qili : 382 HH	Progress Reports (minutes of progress Meeting s), Completion Certificate and photos	3704 Households electrified in 201'9/20	Number of households to electricity connected by set date	Number Date	R1 606 328.00	R1 606 328.00	N/A	Rural Electrification	N/A	INEP	Connect of 382 households in Ward 18 by 30 June 2021	Continue planting of poles and stringing of conductor by 30 September 2020	Connection of 382 households by 31 December 2020	N/A	N/A
										Quarterly Cash Flow						R1 606 328.00	N/A	R1 606 328.00	N/A	N/A

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
34.	P1G102.05	Basic Service Delivery and Infrastructure	Electricity Unit	09	Makhoba:435 Households	Progress Reports (minutes of progress Meetings), Completion Certificate and photos	3704 Households electrified in 201'9/20	Number of households to electricity connected by set date	Number Date	R3 944 412,00	R3 944 412,00	N/A	Rural Electrification	N/A	INEP	Connect of 435 households in Ward 5 by 30 June 2021	Continue planting of poles and stringing of conductor by 30 September 2020	Connection of 435 households by 31 December 2020.	N/A	N/A
										Quarterly Cash Flow						R3 944 412,00	N/A	R3 944 412,00	N/A	N/A
35.	P1G102.05	Basic Service Delivery and Infrastructure	Electricity Unit	05	Chere-Mahareng : 95 Households	Progress Reports (minutes of progress Meetings), Completion Certificate and photos	3704 Households electrified in 201'9/20	Number of households to electricity connected by set date	Number Date	R193 601,00	R193 601,00	N/A	Rural Electrification	N/A	INEP	Connect 95 households in Chere-Mahareng 30 June 2021	Connection of 95 households by 30 September 2020	N/A	N/A	N/A
										Quarterly Cash Flow						R193 601,00	R193 601,00	N/A	N/A	N/A
36.	P1G102.05	Basic Service	Electricity Unit	04	Sehlabeng: 300 Households	Progress Reports (minutes of progress)	3704 Households electrified in 201'9/20	Number of households to electricity connected by set date	Number Date	R3 617 162,00	R3 617 162,00	N/A	Rural Electrification	N/A	INEP	Connect of 300 households in Ward 4 by 30 June 2021	Continue planting of poles and stringing of	N/A	Connection of 300 households by 31 March 2021	Issue of completion certificate by 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						s Meeting s), Completion Certificate and photos											conductor by 30 September 2020			
										Quarterly Cash Flow						R3 617 162,00	N/A	N/A	R3 617 162,00	N/A
37.	PIG102.06	Basic Service Delivery and Infrastructure	Electricity Unit	19, 20	Replacement of 3 transformers	Q1 and Q3: Contract Award letter Q2 and Q4: Delivery notes, invoices & photos	Existing Transformers, Substation Switch Gears and Ring Main Units are overloaded and aging	Number of Substation switch gears, transformers and ring main unit replaced by set date	Number, Date	R 985 000.00	R 985 000.00	N/A	Substation	N/A	CRR	Replacement of 3 Transformers by 30 June 2021	Contract award letter issued by 30 September 2020.	N/A	Appointment of the service provider by 31 March 2021	Two Transformers ,Installation & Commissioning of one Transformer
										Quarterly Cash Flow						R 985 000.00	N/A	N/A	N/A	R 985 000.00
38.	PIG102.07.01	Basic Service Delivery and	Electricity Unit	19, 20	Replacement of 40 Street Lights	Q1: N/A. Q2: N/A. Q3: Award letter issued and Contract signed. Q4:	Existing street lights & High Mast Lights in Matatiel e CBD	Number of Street lights installed by set date	Number, Date	R1 400 000,00	R1 400 000,00	N/A	High mast lights AND Street Lights CBD	N/A	CRR	Installation of 40 Street Lights by 30 June 2021	N/A	N/A	Appointment of the service provider , Site establishment & excavations by 31 March 2021	Installation of poles, connection & commissioning of 40 street lights in ward 19 by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						Delivery note & photos.														
										Quarterly Cash Flow						R1 400 000,00	N/A	N/A	N/A	R1 400 000,00
39.	P1G102.07.02	Basic Service Delivery and Infrastructure	Electricity Unit	19, 20	Replacement of 3 High Mast Lights	Q1: N/A. Q2: N/A. Q3: Award letter issued and Contract signed. Q4: Delivery note & photos.	Existing street lights & High Mast Lights in Matatiel e CBD	Number of High Mast Lights installed by set date	Number, Date	R 262 609.00	R 262 609.00	N/A	High mast lights AND Street Lights CBD	N/A	CRR	Installation of 3 High Mast Lights by 30 June 2021	Preparation of High Mast concrete base & supply & delivery of 3 High mast lights by 30 September 2020	Installation of three High mast and Commissioning of three High masts lights in ward 20 by 31 December 2020	N/A	N/A
										Quarterly Cash Flow						R 262 609.00	N/A	R 262 609.00	N/A	N/A
40.	P1G103.01	Basic Service Delivery and Infrastructure	Projects, Operations and Maintenance	19	Construction of 6400m ² Extension of Matatiel Sport Center	Q1: Progress meeting minutes and attendance register. Q2: Progress meeting minutes and attendance	6 existing sports fields	Percentage of sports centre constructed and completed by set date	Percentage, Date	R5 480 215.00	R5 480 215.00	N/A	Sport center	N/A	MIG	95% construction of Matatiel Sport centre completed by 30 June 2021	N/A	N/A	Stage 5 (80%) Installation of Artificial Turf for the Sport Field and Marking by 31 March 2021	Stage 6 (95%) Matatiel a Practical Completion certificate issued by 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						nce register. Q3: Progress meeting minutes and attendance register. Q4: Practical completion certificates														
										Quarterly Cash Flow						R5 480 215,00	N/A	N/A	N/A	R5 480 215,00
41.	P1G101.01	Basic Service Delivery and	Projects, Operations and	26	Construction of 6400m ² Cedarville Sport Center	Q1: Practical completion certificate	6 existing sports fields	Percentage of sports center constructed and completed by set date	Percentage, Date	R645 000 ,00	R645 000 ,00	N/A	Sport center	N/A	MIG	100% construction of Cedarville Sport center completed by 30 June 2021	Stage 4 (95%) Practical completion by 30 September 2020	N/A	N/A	N/A
										Quarterly Cash Flow						R645 000 ,00	R645 000 ,00	N/A	N/A	N/A
42.	P1G104.01	Basic Service	Building	Admin	Completion of council chambers and Offices	Q1: Progress meeting minutes and attendance	Main Contract or appointed and project under	% of council chambers and municipal offices	Percentage, Date	R 17 728 186.00	R 17 728 186.00	N/A	Council Chambers	N/A	CRR	100% Completion of Council chambers and municipal	Stage 4 (60%) Roof installation, dry wall installation	Stage 5 (80%) Painting, glazing and paving by 31	Stage 5 (80%) Painting, glazing and paving continued and	Stage 6 (100%) completed by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						nce register. Q2: Progress meeting minutes and attendance register. Q3: Progress meeting minutes and attendance register. Q4: Practical completion certificate.	construction.	completed by set date								offices by 30 June 2021	n, wall and floor tiling and paving by 30 September 2020	December 2020.	completed by 31 March 2021.	
										Quarterly Cash Flow						R 17 728 186.00	N/A	N/A	N/A	R 17 728 186.00
43.	P1G105.01	Basic Service Delivery and	Building Control/Human	1,19,20,26	Store building renovation	Q2 appointment letter, Q4 progress report.	Dilapidated municipal store building	% of renovations done by set date		R1 300 000.00	R1 300 000.00	N/A	N/A	Renovation of Municipal Stores	Capex	100% renovation of municipal stores buildings by 30 June 2021	Process for the appointment of the service provider completed by 30 September 2020.	Stage 1 (10%) Appointment of local SMMEs by 31 December 2020.	N/A	Stage 7 (100%) Completion of maintenance of the public facility by 30 June 2020.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R1 300 000.00	N/A	N/A	N/A	R1 300 000.00
44.	PIG105.02	Basic Service Delivery and Infrastructure	Building Control/Human Settlement	10,14,16,19,20,26	Maintenance of municipal Public facilities - Community Halls: Ward 26 Ward 10 Pre-School: Ward 14 Ward 16 Offices, Stadium, Stores: Ablution facilities at Traffic offices	Appointment letters, progress reports and completion	12 municipal facilities maintained.	Number of facilities maintained by set date	Number, Date	R1 399 000.00	R1 399 000.00	Maintenance of Buildings and Facilities, Sewerage	N/A	N/A	Opex	Maintenance of 08 municipal public facilities by 30 June 2021	Process for the appointment of the service provider completed by 30 September 2020.	Appointment of local SMMs for maintenance of Five (5) municipal public facilities by 31 December 2020.	Appointment of local SMMs for maintenance of three (3) municipal public facilities by 31 March 2021. maintenance of 04 public amenity facilities by 31 March 2021	maintenance of 04 public amenity facilities by 30 June 2021
										Quarterly Cash Flow						R1 399 000.00	N/A	N/A	N/A	R1 399 000.00
45.	PIG105.04	Basic Service Delivery and Infrastructure	Building Control/Human Settlement	19	Construction of municipal pound	Q1 – 4 Site minutes. Q4: Practical completion and payment certificate PLUS Q1-4 - Quarterly Progress Report to MTM	Pound site identified and service provider appointed	% of Pound Structure completed by set date	Percentage, Date	R2 900 000.00	R2 900 000.00	N/A	Pound Structure	N/A	Capex	80% Completion of Pound Structure by 30 June 2021	(60%) Stage 4 Roofing, Plumbing works and finishes by 30 September 2020.	(80%) Stage 5 Windows, Plastering, Landscaping by 31 December 2020.	(60%) Stage 4 Roofing, completion of kraals by 31 March 2021	(80%) Stage 5 Windows, Plastering, fencing and plumbing by 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R2 900 000,00	R500 000,00	R500 000,00	R500 000,00	R500 000,00
46.	P1G105.03	Basic Service Delivery and Infrastructure	COMMUNITY SERVICES: PUBLIC AMENITIES & EPWP	19	Management and routine maintenance of public amenities	Q1, Q2 & Q3: Specific ation, Advert & Appointment letter. Q1, Q2, Q3&Q4: nvoices and report	39 Community Halls, 1 Swimming pool, 53 Pre-schools, 4 Blocks of public toilets, 4 Sport fields	Number of public amenities maintained by set date	Number & Date	R 2 110 000,00	R750 000 + R700 000 + R100 000	N/A	N/A	N/A	CAPEX & OPEX	Undertake planned and routine maintenance of 9 public amenities by 30 June 2021	Maintenance of 4 blocks of public toilets	Annual Swimming Pool Maintenance and Operations, installation and repairs of pool pumps	Advert and Appointment of the: 1. Museum internal facelift and Artefacts 2. 4 blocks of public toilets Repairs and Maintenance	Progress Reports to Council by set date Advert and Appointment of the: 1. Fencing of open soccer and netball fields in Itsokolele, ward 20, length 170m x width 220m, height 1,9m 2. Netball Pitch repairs at ward 20 3. Tennis Court
										Quarterly Cash Flow						R 2 110 000,00	R350 000	R200 000	R650 000	R350 000
47.	P1G105.04	Basic		19	Construction of 1 block of public toilets		Existing 2 blocks of public toilet in	Block of toilets constructed by set date		R 00,00	R 00,00	N/A	Construction of new blocks of public toilets	N/A	Capex	Construct 1 new block of public	(10%) Stage 1 Contractor	(50%) Stage 3 Foundation for	Identification of new site	Assessments and finalization site plans

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
							town are not sufficient									toilets by 30 June 2021	establishment and (40%) Stage 2 Site Layout, Earthworks by 30 September 2020.	excavations, concrete casting and (60%) Stage 4 Building of walls, Roof installation by 31 December 2020.		by all stakeholders
										Quarterly Cash Flow						R 00.00	N/A	N/A	N/A	R 00.00
48.	P1G106.01	Basic Service Delivery and Infrastructure	Environment & Waste Management	20	Procurement and installation weighbridge	Q1: Terms of reference and advert, Q2: Appointment letter, Q3: Appointment letter, Q4: Completion and payment certificate issued PLUS Q1-4 - Quarterly Progress Report to MTM	Landfill site	landfill weighbridge procured & installed by set date	Date	R1 000 000,00	R1 000 000,00	N/A	Weigh Bridge	N/A	Capex	Procure and install of landfill weighbridge by 30 June 2021	Process for the appointment of the service provider completed by 30 September 2020	N/A	Appointment of a Service provider by 31 March 2021.	Construction of weighbridge by 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R1 000 000,00	N/A	N/A	N/A	R1 000 000,00
49.	PIG106.07	Basic Service Delivery and Infrastructure	Environment & Waste Management	1, 19, 20, 26	Refuse removal to residential and CBD	Q1- Q4: Weekly Service provider assessments and monthly and quarterly progress reports submitted to MTM	Waste collected in wards 1, 19, 20 and 26 in 2019/20 financial year	Number of times waste removal services are provided by set date	Number and days	R5 000 000,00	R5 000 000,00	Refuse removal and Contracted services	N/A	N/A	Equitable share	Provide removal of waste Services twice a week at residential areas and daily CBD in the 1, 19, 20 and 26 by 30 June 2021	24 days quarterly (twice a week) waste removal from <u>residential</u> areas and 91 days quarterly (daily) from <u>the CBD</u> by 30 September 2019	24 days quarterly (twice a week) waste removal from <u>residential</u> areas and 91 days quarterly (daily) from <u>the CBD</u> by 31 December 2020	24 days quarterly (twice a week) waste removal from <u>residential</u> areas and 91 days quarterly (daily) from <u>the CBD</u> by 31 March. 2020	24 days quarterly (twice a week) waste removal from <u>residential</u> areas and 91 days quarterly (daily) from <u>the CBD</u> by 30 June 2021
										Quarterly Cash Flow						R5 000 000,00	R1 250 000,00	R1 250 000,00	R1 250 000,00	R1 250 000,00
50.	PIG106.08	Basic Service Delivery and Infrastructure	Environment & Waste Management	1, 19, 20, 26	Grass cutting services	Q1- Q4: Monthly and quarterly progress reports submitted to MTM	Grass cutting services done in Maluti, Matatielle & Cedarville 2019/20 financial year	Number of grass cutting services provided on a seasonal basis by set date	Date	R3 600 000,00	R3 600 000,00	Waste Contractors	N/A	N/A	CCR	Number of grass cutting services provided on a seasonal basis to these areas: Maluti (Ward 1), Matatielle (Ward 19 and 20) and Cedarville (Ward 26)	N/A	Grass cutting in Wards, 1, 19, 20 and 26 by 31 December 2020.	Grass cutting in Wards, 1, 19, 20 and 26 by 31 March 2021.	N/A

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
																by 30 June 2021.				
										Quarterly Cash Flow						R3 600 000,00	N/A	R1 800 000,00	R1 800 000,00	N/A
51.	P1G106.09	Basic Service Delivery and Infrastructure	Environment & Waste Management	1, 19, 20, 26	Development of new Cemetery	Q1- Q4: Monthly and quarterly progress reports submitted to MTM	Limited space in the existing cemetery	Identification of a new site for cemetery and development of designs by set date	Number, Date	R1 000 000,00	R1 000 000,00	N/A	Cemetery Development	N/A	CCR	New site identification and development of designs in ward 19 Development of designs for new cemetery in ward 19 by 30 June 2021	N/A	N/A	Identification of cemetery site and council approval by 31 March 2021	Development of designs for the cemetery) 30 June 2021.
										Quarterly Cash Flow						R1 000 000,00	N/A	N/A	N/A	R1 000 000,00
52.	P1G106.11	Basic Service Delivery and Infrastructure	Environment & Waste	20	Landfill site Remediation	Q1- Q4: Monthly and quarterly progress reports submitted to MTM	Existing landfill site	Landfill site restored by set date	Number, Date	R400 000,00	R400 000,00	N/A	Landfill site remediation	N/A	CCR	Restoration of existing Landfill site by 30 June 2021	Process for the appointment of the service provider completed by 30 September 2020	N/A	Appointment of a Service provider and restoration of existing landfill site by 31 March 2021.	Completion of Restoration of existing Landfill site by 30 June 2021
										Quarterly Cash Flow						R400 000,00	N/A	N/A	N/A	R400 000,00
53.	P1G207.04	Basic Service	Public Safety	19	Installation of traffic signals	Q1- Q4: Monthly and quarterly progress reports submitted to MTM	Intersections at Main - Jagger streets, Main-	Number of Traffic signal intersections installed by set date	Number, Date	R1 200 000,00	R1 200 000,00	N/A	Traffic Signals (Robots)	N/A	CCR	Install traffic signals for two intersections in	N/A	N/A	Appointment of a Service provider and installation	Installation of traffic lights continued and completion

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						s reports submitted to MTM	West streets need traffic signals									Matatiele town by 30 June 2021			of traffic lights by 31 March 2021	of installation by 30 June 2021
										Quarterly Cash Flow						R1 200 000,00	N/A	N/A	R1 200 000,00	N/A
54.	P1G207.05	Basic Service Delivery and	Public Safety	ALL	Procurement of a Road marking machine	Q1- Q3: Monthly and quarterly progress reports submitted to MTM	MLM has no road marking machine, no jack hammer and has no generator	Number of Road marking machine, procured by set date.		R200 000,00	R200 000,00	N/A	Roadmarking Machine	N/A	Capex	Procure 1 road marking machine by 30 June 2021	N/A	N/A	Appointment of a Service provider and delivery of a road marking machine by 31 March 2021	N/A
										Quarterly Cash Flow						R200 000,00	N/A	N/A	R200 000,00	N/A
55.	P1G207.10	Basic Service Delivery and Infrastructure	Public Safety	19	Procurement of a traffic management system.	Q1- Q3: Monthly and quarterly progress reports submitted to MTM	MLM operates a traffic department without a traffic management system	Traffic management system procured by set date		R300 000,00	R300 000,00	N/A	Traffic Management System	N/A	Capex	Procure traffic management system by 30 June 2021	N/A	N/A	Appointment of the Service provider and installation of traffic management system continued by 31 March 2021	Installation of traffic management continued and completion by 30 June 2021
										Quarterly Cash Flow						R300 000,00	N/A	N/A	N/A	R300 000,00

KPA 2: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Number	IDP Ref. No.	National KPA	Departmental Description	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
1	P2G308.01	Municipal Financial Viability and Management	Revenue and Expenditure	1, 19, 20, 26	General valuation roll	Q1: Supplementary and Import report. Q2: N/A. Q3: N/A. Q4: Advert for 2020/2021 valuation roll	Certified valuation roll for 2013-17	Valuation roll produced by set date	Date Objection s/ appeals Final Valuation roll	R300 000,00	R300 000,00	Supplementary Valuation roll	N/A	N/A	Operation	Produce a supplementary valuation roll for implementation by 30 June 2021	Implementation of supplementary valuation roll by 30 September 2020.	N/A	N/A	Advertise supplementary valuation roll for implementation in 2021/2022 by 30 June 2021
										Quarterly Cash Flow						R300 000,00	N/A	N/A	N/A	R300 000,00
2	P2G308.06	Municipal Financial Viability and Management	Budget Planning and Investments	Admin	Submission of monthly reports as per section 71 of MFMA.	Q1 – Q4: 3 monthly reports submitted to the Mayor, NT & PT; Proof of submission	Monthly submission.	Number of Section 71 reports submitted by set timeframe	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Submit monthly (12) (section 71) reports to National Treasury, Provincial Treasury and mayor on the 10th working day of every month	Submission of monthly reports to National Treasury, Provincial Treasury and mayor on the 10th working day of every month	Submission of monthly reports to National Treasury, Provincial Treasury and mayor on the 10th working day of every month	Submission of monthly reports to National Treasury, Provincial Treasury and mayor on the 10th working day of every month	Submission of monthly reports to National Treasury, Provincial Treasury and mayor on the 10th working day of every month
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
3	P2G308.07	Municipal Financial Viability and Management	Budget Planning and Investments	Admin	Submission of quarterly reports as per section 52 (d) of MFMA.	Q1-Q4: quarterly reports; proof of submission	Quarterly reports	Number of Section 52 d reports submitted by set timeframe	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Submit quarterly (4) reports (section 52d reports and withdrawal report) to National Treasury, Provincial Treasury by the 10th working day of each quarter	Submit 1 quarterly reports National Treasury, Provincial Treasury by 14 October 2020	Submit quarterly reports National Treasury, Provincial Treasury by 15 January 2021	Submission of quarterly reports National Treasury, Provincial Treasury by 19 April 2021	Submission of quarterly reports National Treasury, Provincial Treasury by 14 July 2021

Number	IDP Ref. No.	National KPA	Departmental Description	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
4	P2G308.08	Municipal Financial Viability and Investments	Budget Planning and Investments	Admin	Submission of banking details as per section 8 of MFMA.	Q1: Banking Detail Completed Form; Proof of submission and Acknowledgement of receipt	Bank account completed forms on an Annually basis	Number of reports on banking details submitted by set date	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	One annual banking details to be reported to National Treasury by 30 June 2021	One annual banking details to be reported to National Treasury by 01 July 2020.	N/A	N/A	N/A
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
5	P2G308.09	Municipal Financial Viability and Investments	Budget Planning and Investments	Admin	Submission of mid-term report in terms of section 121 of MFMA.	Q3: Mid-Term Budget Report and Proof of submission	Mid-term report submitted by the 25 th January to National and Provincial Treasury.		Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Submission of midterm report to the Mayor, National and Provincial Treasury by the 25 th January 2021	N/A	N/A	Mid – Term budget report to be submitted to the Honourable Mayor, National and Provincial Treasury by the 25 th January 2021	N/A
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
6	P2G308.11	Municipal Financial Viability and Investments	Budget Planning and Investments	Admin	Multi-year budget as per section 28 of the MFMA.	Q3: Adjusted budget submitted to Council and NT & PT and proof of submission	2018/19 approved Budget	GRAP Compliant Annual Financial Statements submitted by set date.	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Prepare and Submit adjusted budget to Council by 28 th February and to National and Provincial Treasury by the 15 th March of each year	N/A	N/A	Prepare and Submit Adjusted Budget to Council by 28 th February 2021 and to National and Provincial Treasury by the 15 th	N/A

Number	IDP Ref. No.	National KPA	Departmental Description	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
																			March 2021.	
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
7	P2G308.12	Municipal Financial Viability and Management	Budget Planning and Investments	Admin	Multi-year budget as per section 21 (b) of the MFMA.	Q1: Approved Budget Process plan and proof of submission	Submitted 2018/19 Time schedule to Management Team, EXCO, Standing Committee, Council and National and Provincial Treasury.	Signed Auditor General Report by set date.	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Develop budget time schedule (process plan) and submit to Council 10 months before the start of a financial year (31 August 2019) and to National and Provincial Treasury by the 15 th Sept 2020	Develop budget time schedule (process plan) and submit to Council 10 months before the start of a financial year (31 August 2020) and to National and Provincial Treasury by the 15 th Sept 2020	N/A	N/A	N/A
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
8	P2G308.13	Municipal Financial	Budget Planning and Investments	Admin	Multi-year budget as per section 23 of the MFMA.	Q4: Agenda, reports and attendance registers	Budget Community Outreach held on 11 – 15 April 2019	Number of budget community outreaches held by set date	Number, date	R490 000,00	R490 000,00	Budget Community	N/A	N/A	CCR	Hold 1 budget community outreach by 30 April 2021	N/A	N/A	N/A	Hold one Budget Community Outreach by 30 April 2021.
										Quarterly Cash Flow						R490 000,00	N/A	N/A	N/A	R490 000,00
9	P2G308.14	Municipal Financial Viability and Management	Budget Planning and Investments	Admin	Multi-year budget as per section 21 of MFMA.	Q3: Approved Budget Process plan and proof of submission	Submitted 2018/19 tabled budget to Management Team, Standing	2020/21 MTERF Budget prepared and submitted to Council,	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Prepare 2019/20 MTERF Budget and submit to council by 30 June 2020	N/A	N/A	Prepare 2021/2022 MTERF Budget and submit to council by 31 May	N/A

Number	IDP Ref. No.	National KPA	Departmental Description	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
							Committee, EXCO, Council and National and Provincial Treasury on the	National and Provincial Treasury by set date.								and to National and Provincial Treasury within 10 days after approval.			2020 and to National and Provincial Treasury within 10 days after approval.	
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
10	P2G308.15	Municipal Financial Viability and Management	Budget Planning and Investments	Admin	Compliance with SCOA regulations.	Q1 - Q4 MTM Agenda's	Quarterly mSCOA steering committee meetings held.	Number of Mscoa Steering Committee meetings held by set date	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Hold quarterly (4) mSCOA steering committee meetings by 30 June 2021	Hold one (1) quarterly mSCOA steering committee meetings by 30 September 2020	Hold one (1) quarterly mSCOA steering committee meetings by 31 December 2020	Hold one (1) quarterly mSCOA steering committee meetings by 31 March 2021	Hold one (1) quarterly mSCOA steering committee meetings by 30 June 2021
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
11	P2G308.16	Municipal Financial Viability and Management	Financial Reporting and Asset Management	Admin	Update and maintain fixed assets register.	Q1: -Q4: Updated Fixed Assets Register and balancing Trial Balance (TB) to General Ledger (GL)	Audited Fixed assets register of 30 June 2018.	Updated Fixed Assets Register by set date	Date	R9 500 000.00	R5 000 000.00	N/A	N/A	N/A	Equitable Share	MSCOA compliant transacting and Update Assets Register to achieve GRAP compliant FAR by 30 June 2021.	Update FAR and Balancing Trial Balance to General Ledger by 30 September 2020	Update FAR and Balancing Trial Balance to General Ledger 31 December 2020	Update FAR and Balancing Trial Balance to General Ledger by 31 March 2021	Update FAR and Balancing Trial Balance to General Ledger 30 June 2021
										Quarterly Cash Flow						R5 000 000.00	R 1 250 000.00	R 1 250 000.00	R 1 250 000.00	R 1 250 000.00

Number	IDP Ref. No.	National KPA	Departmental Measurement	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
12	P2G309.01	Municipal Financial Viability and Measurement	Revenue and Expenditure Measurement	Admin	Smart metering	Q1-Q4: Progress report from Service provider and 3 monthly monitoring reports.	2000 replaced meters	Number of old meters replaced by smart meters by set date.	Number, date	R1 000 000,00	R1 000 000,00	Smart metering	N/A	N/A	Opex and Capex	Replace 500 old meters with smart meters in ward 19&20 by 30 June 2021.	N/A	N/A	Replace 250 meters and 3 monthly monitoring reports submitted for each month to MTM by 31 March 2021.	Replace 250 meters and 3 monthly monitoring reports submitted for each month to MTM by 30 June 2021.
										Quarterly Cash Flow						R1 000 000,00	N/A	N/A	R500 000,00	R500 000,00
13	P2G309.03	Municipal Financial Viability and Measurement	Revenue and Expenditure Measurement	Admin	Debt Collection & Reduction	Q1 - Q4: 12 Monthly Debtors age analysis & debt collection letters issued	Debt balance R 104 M as at 31 Dec 2019/20	Amount of debt reduced by set date	Amount, date	R5 000 000,00	R5 000 000,00	Tracing Agents and Debt Collectors	N/A	NA	Operational	Reduce Revenue debt by R3,000 000 by 30 June 2021	Reduce <u>normal debt</u> by R375,000 by 30 September 2020	Reduce <u>normal debt</u> by R375,000 by 31 December 2020	Reduce <u>normal debt</u> by R375,000 by 31 March 2021	Reduce <u>normal debt</u> by R375,000 by 30 June 2021
										Quarterly Cash Flow						R5 000 000,00	R1 250 000,00	R1 250 000,00	R1 250 000,00	R1 250 000,00
14	P2G3010.01	Municipal Financial Viability and Measurement	Financial Reporting and Asset Measurement	Admin	Preparation of GRAP compliant AFS.	Q1: Annual Financial Statements and Proof of submission.	30 June 2018 Audited Annual Financial Statements	GRAP compliant Annual Financial Statements submitted by set date	Date	R9 500 000,00	R4 500 000,00	Contracted Services: Outsourced: Business & Advisory Association &	N/A	N/A	Equitable Share	Prepare & submit GRAP compliant Annual Financial Statements to Auditor-General, National & Provincial Treasury by 31 st August 2020	Prepare and Submit GRAP compliant Annual Financial Statements to Auditor-General, National and Provincial Treasury by 31 August 2020.	N/A	N/A	N/A

Number	IDP Ref. No.	National KPA	Departmental Description	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R4 500 000.00	R4 500 000.00	N/A	N/A	N/A
15	P2G3010.02	Municipal Financial Viability and Management	Financial Reporting and Asset Management	Admin	Receive unqualified audit opinion from AGSA.	Q1: N/A Q2: Signed Audit Report Q3: N/A Q4: N/A	Unqualified Audit opinion for 30 June 2018.	Signed Auditor General Report by set date	Audit Report	R7 000 000.00	R7 000 000.00	N/A	N/A	N/A	Operational	Achieve an Unqualified Audit Opinion issued by the Auditor-General by 30 June 2021	N/A	N/A.	Achieve an Unqualified Audit Opinion from Auditor-General by 31 March 2021.	N/A
										Quarterly Cash Flow						R7 000 000.00	N/A	N/A	R700 000.00	N/A
16	P2G3010.04	Municipal Financial Viability and Management	Internal Audit Services	Admin	Audit Committee and Disciplinary Board sittings e	Q1 – Q4: Audit Packages.	4 packages completed quarterly	Number of packages produced by set date	Number, date	R400 000.00	R400 000.00	Audit Committee	NA	NA	Opex and Capex	Produce 5 packages quarterly for Audit Committee sittings	Produce 2 packages quarterly for Audit Committee sittings by 30 September 2020	Produce 1 package quarterly for Audit Committee sittings by 31 December 2020	Produce 1 package quarterly for Audit Committee sittings by 31 March 2021	Produce 1 package quarterly for Audit Committee sittings by 30 June 2021
										Quarterly Cash Flow						R400 000.00	R100 000.00	R100 000.00	R100 000.00	R100 000.00
17	P2G3010.05	Municipal Financial Viability and Management	Internal Audit Services	Admin	Audit Improvement Plan 18/19	Q1 and Q2: N/A Q3 – 4: Audit improvement plan with updated status in each quarter	2 reports completed third and fourth quarter	Number of audit improvement plan reports produced by set date	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Produce 2 follow up reports on Audit Improvement Plan 1 for 9/20 by 30 June 2021	N/A	N/A	Review and report the status of auditor general findings on the Audit Improvement plan by 31 March 2021.	Review and report the status of auditor general findings on the Audit Improvement plan by 30 June 2021.
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
18	P2G3010.0	Municipal Financial Viability and Management	Internal Audit	Admin	Annual Financial Statements and 1	Q1: Report for review of annual financial statements Q2:	2 reports completed first and	Number of annual financial statements	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Produce 1 review report on Annual Financial	Review annual financial statements by	N/A	One (1) Interim Financial Statements	N/A

Number	IDP Ref. No.	National KPA	Departmental Description	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
					Interim Financial Statements	Report for review of interim financial statements	third quarter	and interim financial statements review reports produced by set date								Statements and 1 Interim Financial Statements review report by 30 June 2020	31 August 2020.		review report by 30 April 2020.	
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Number	IDP Ref. No.	National KPA	Departmental Programme	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
1	P3G4O11.01	Local Economic Development	EPWP	Public Employment Programme (EPWP)	Q1: Spreads sheet of contracted beneficiaries, Orientation Manual (Manual and Attendance register) Q1 - Q4 Quarterly Report	418 Job opportunities created through EPWP in 2019/20 FY	Number of Job opportunities created through EPWP by set date	Number, date	R8 297 992.00	R8 297 992.00	N/A	N/A	N/A	N/A	Create 430 Job Opportunities through EPWP by 30 June 2021	Create 430 job opportunities through EPWP. Orientation and Commencement of the programme by 30 September 2020.	1 Quarterly expenditure Report submitted to Council by 31 December 2020	1 Quarterly expenditure Report submitted to Council by 31 January 2021.	1 Quarterly expenditure Report submitted to Council by 30 April 2021.
									Quarterly Cash Flow						R8 297 992.00	R 2 074 498.00	R 2 074 498.00	R 2 074 498.00	R 2 074 498.00
2	P3G4O11.02	Local Economic Development	Supply Chain Management	Supplier Development (1)	Q1 - Q4: Appointment letters, Quotation register	LED Procurement programme approved provincial treasury	Percentage of procurements between R30 000.00 and R200 000.00 procured within Matatiele (locally)	Percentage, date	NA	NA	N/A	N/A	N/A	N/A	55% of Procurement between R30 000 – R200 000 procured within Matatiele BY 30 June 2021	55% of Procurement between R30 000 – R200 000 procured within Matatiele BY 30 September 2020	55% of Procurement between R30 000 – R200 000 procured within Matatiele BY 31 December 2020	55% of Procurement between R30 000 – R200 000 procured within Matatiele BY 31 March 2021	55% of Procurement between R30 000 – R200 000 procured within Matatiele BY 30 June 2021
									Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A

Number	IDP Ref. No.	National KPA	Departmental Programme	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex Segment Description	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
				Supplier Development (2)					NA	NA	N/A	N/A	N/A	N/A	10% of procurement above R200 000 procured within Matatiele BY 30 June 2021	10% of procurement above R200 000 procured within Matatiele BY 30 September 2020	10% of procurement above R200 000 procured within Matatiele BY 31 December 2020	10% of procurement above R200 000 procured within Matatiele BY 31 March 2021	10% of procurement above R200 000 procured within Matatiele by 30 June 2021
									Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
3	P3G4011.04	Local Economic Development	Human Resource Management	Implementation of Experiential Learning Programme	Q1 – Q4 Schedule of experiential trainees / students (Internship & In-service) with the municipality.	The municipality offers the experiential training (Internship & In-service) programme	Number of experiential learning Programmes done by set Date	Number, date	R650 000.00	R650 000.00	Skills Development	N/A	N/A	CCR	Facilitate the implementation of municipal funded Experiential learning programmes by 30 June 2021.	Facilitate the implementation of 3 students on Experiential learning programme (02 Internship and 01 In-service) by 30 September 2020.	Facilitate the implementation of 4 students on Experiential learning programme (02 Internship and 02 In-service) by 31 December 2020.	Facilitate the implementation of 9 on Experiential learning programme (04 Internship and 05 In-service) by 31 March 2021.	Facilitate the implementation of 4 on Experiential learning programme (02 Internship and 02 In-service) by 30 June 2021.
									Quarterly Cash Flow						R650 000.00	R 162 500.00	R 162 500.00	R 162 500.00	R 162 500.00

Number	IDP Ref. No.	National KPA	Departmental Programme	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 EY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
4	P3G4O12.02	Local Economic Development	LED	Cropping programme & household gardens	Q1: Appointment letter Q2 - Q3: Distribution list and reports. Q4: Monitoring Report. PLUS Q1-4 - Quarterly Progress Report to Council	1000 Households provided with seedlings in 18/19	Number of hectares planted with grain crops	Number, date	R450 000.00	R450 000.00	N/A	N/A	N/A	Opex	Plant 400 hectares of grain crops in 15 wards and provide seedlings for 2000 households in 4 wards by 30 June 2021	Appointment of service provider by 30 September 2020.	Ripping, planting 70 hectares of grain crops in 4 wards. Delivering seedlings to 1000 households by 31 December 2020.	Planting, Top dressing, spraying and monitoring, of 400 hectares of mechanisation in 15 wards by 31 March 2021.	Delivering of Cabbage and Spitch seedlings to 26 wards by 30 June 2021.
									Quarterly Cash Flow						R450 000.00	N/A	N/A	R225 000.00	R225 000.00
5	P3G4O12.03	Local Economic Development	LED	Coordinate livestock improvement in eight wards by 30 June 2020	Q1: Appointment letter Q2 - Q3: Pictures and reports. Q4: Monitoring Report. PLUS Q1-4 - Progress	Number of wards livestock improvement coordinated by set date	Number of wards assisted with livestock improvement by set date	Number, date	R2 240 000.00	R2 240 000.00	Livestock Improvement	N/A	N/A	Opex	Coordinate livestock improvement in eight wards by 30 June 2021	Appointment of service provider by 30 September 2020.	Dosing and vaccination of 200 Sheep and 200 Cattle in two wards	Dosing and vaccination of 400 Sheep and 400 Cattle in two wards by 31 March 2021	Dosing and vaccination of 400 Sheep and 400 Cattle in two wards by 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental Programme	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
					ss Report														
									Quarterly Cash Flow						R2 240 000,00	N/A	N/A	N/A	R2 240 000,00
6	P3G3O13.01	Local Economic Development	LED	SMME Skills Development		60 SMME'S were trained in Waste Management, and animal production and plant production in 19/20 FY	Number of SMMEs trained by set date	Number, date	R250 000,00	R250 000,00	N/A	N/A	N/A	Operational	Support 70 SMME's through skills development training in Waste Management, and animal production and plant production by 30 June 2021	Conduct training on <u>Waste Management</u> for 20 SMMEs by 30 September 2020	N/A	Conduct training on <u>Animal production</u> for 25 SMMEs by 31 March 2021.	Conduct training on <u>plant production</u> for 25 SMMEs by 30 June 2021.
									Quarterly Cash Flow						R250 000,00	R80 000,00	R80 000,00	R90 000,00	N/A
7	P3G3O13.01	Local Economic Development	LED	Skills Development for housing emerging Contractors	Q1, Q3 & Q4: Attendance register and training manual. Appointment letter (SMME)	60 contractors were trained in Health and Safety, SCM process	Number of SMMEs and Cooperatives trained by set date	Number, date	R250 000,00	R250 000,00	N/A	N/A	N/A	Operational	Support 50 Emerging contractors through skills development training on Basic compliance fundamentals	Conduct training to 10 emerging contractors on <u>Basic compliance</u> & <u>fundamentals</u> by 30 September 2020	N/A	Conduct training to 20 emerging contractors on <u>Developing sustainable business</u> by 31 March 2021.	Conduct training to 20 emerging contractors on <u>Basic Project Management</u> by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental Programme	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						sses and Project Management in 18/19 FY									tals, Developing sustainable business and Basic Project Management by June 2021				
									Quarterly Cash Flow						R250 000,00	R80 000,00	N/A	R90 000,00	R80 000,00
8	P3G4O13.03	Local Economic Development	LED	SMME/ Co-operative Funding Support	Q1, Q2, Q3 & Q4: Attendance register and training manual. Appoint letter (SMME)	5 SMME's and cooperatives funded in 19/20	Number of SMMEs and Cooperatives funded by set date		R500 000,00	R500 000,00	N/A	N/A	N/A	Operational	04 SMMEs and Co-operatives supported through funding support by June 2021	Invitation for proposals advertised by 30 September 2020	Appointment of four SMMEs to be funded by 31 December 2020	Funding and monitoring of four (4) SMMEs by 31 March 2021	Monitoring of four (4) funded SMMEs 30 June 2021.
									Quarterly Cash Flow						R500 000,00	N/A	N/A	R50 000,00	N/A
9	P3G4O13.03	Local Economic Development	LED	Hawker Stalls development	Q1 Appointment letter, Q2 Invoices and delivery note	21 Hawkers stalls in place	Number of hawker stalls acquired by set date	Number, date	R450 000,00	R450 000,00	N/A	R400 000,00	N/A	N/A	Acquire 10 hawker stall (shelters) for informal traders in Matatiele town by 30 June 2021	N/A	Appointment of service provider to acquire 10 hawker shelters by 31 March 2021	N/A	Delivery and installation of 10-hawker shelter by 30 June 2021.
									Quarterly Cash Flow						R450 000,00	N/A	N/A	N/A	R450 000,00

Number	IDP Ref. No.	National KPA	Departmental Programme	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 EY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
10	P3G5O14.03	Local Economic Development	LED	Annual Tourism Indaba, held shows	Q4: Closeout report for Tourism Indaba and attendance register	Annual tourism indaba attended in 2018/19	Number of tourism programmes coordinated by set date	Number, date	R200 000,00	R200 000,00	N/A	N/A	N/A	Opex	Coordination and attendance of Tourism Indaba by 30 June 2021.	N/A	N/A	N/A	Coordination and attendance of Tourism Indaba by 30 June 2021.
									Quarterly Cash Flow						R200 000,00	N/A	N/A	N/A	R200 000,00
11	P3G5O14.03	Local Economic Development	LED	Youth entrepreneurship (empowerment)			Number of tourism programmes coordinated by set date	Number, date	R600 000,00	R600 000,00	N/A	N/A	N/A	Opex	Coordination of Youth entrepreneurship (empowerment) by 30 June 2021	N/A	N/A	N/A	Coordination of Youth entrepreneurship (empowerment) by 30 June 2021
									Quarterly Cash Flow						R600 000,00	N/A	N/A	N/A	R600 000,00

KPA 4: MUNICIPAL INSTITUTION DEVELOPMENT AND TRANSFORMATION

Number	IDP Ref. No.	National KPA	Departmental Development	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 R	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
1	P5G7020.02	Municipal Institutional Development and Transformation	Supply Chain Management	Admin	Municipal Fleet review	Vehicles and license registration	31 Municipal vehicles	Number of Municipal vehicles Procured by set date	Number, date	R3 000 000,00	R3 000 000,00	N/A	Municipal Fleet	N/A	Capex	Procure 7 additional municipal vehicles by 30 June 2020	Appointment of service provider to acquire 7 municipal vehicles by 30 September 2020	N/A	N/A	Delivery of 7 municipal vehicles by 30 June 2021
										Quarterly Cash Flow						R3 000 000,00	N/A	N/A	R3 000 000,00	N/A
2	P5G7019.01	Municipal Institutional Development and Transformation	Human Resource Management	Admin	Staff Establishment review	Q2: Approved staff establishment Q3: Draft staff establishment. Q4: Reviewed staff establishment Council resolution/extract	2019/20 approved Staff Establishment.	Reviewed and approved Staff Establishment by set date.	Date	N/A	N/A	N/A	N/A	N/A	N/A	Approval of the reviewed 2020/2021 Staff Establishment by 30 June 2021	N/A	Approved Staff Establishment Process Plan	Implementation of the approved Staff Establishment Process Plan review with the departments by 31 March 2021.	Consultation on the consolidated draft staff establishment and presentation staff establishment for adoption at governance levels by 30 June 2021.
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
3	P5G7019.02	Municipal Institutional Development and Transformation	Human Resource Management	Admin	Implementation of training programmes		Twenty (14) training programmes coordinated in 2018/2019	Number of training interventions coordinated as per WSP by set date.	Number, date	R1 512 000,00	R1 512 000,00	Training	N/A	N/A	Opex	Coordinating of fifteen (15) training programmes in as per 2020/2021 WSP by 30 June 2021	Coordinate five (5) Training Programmes by 30 September 2020	Coordinate five (5) Training Programmes by 31 December 2020	Coordinate three (3) Training Programmes by 31 March 2021.	Coordinate Three (2) Training Programmes by 30 June 2021
										Quarterly Cash Flow						R500 000,00	R125 000,00	R125 000,00	R125 000,00	R125 000,00

4	P5G7O20.01	Municipal Institutional Development and Transformation	Human Resource Management	Admin	Facilitate Wellness & OHS programmes	Q1- Q4 Attendance registers	4 wellness & programmes events held in 18/19	Number of wellness & OHS programmes conducted by set date	Number, date	R5 000 000,00	R5 000 000,00	OHS	N/A	N/A	Opex	Conduct 6 wellness & OHS Programmes by 30 June 2021	[1] Conduct 1 Employee /Employer relations programme by 30 September 2020.	[2] Conduct One (1) Wellness and [3] 1 Employee /Employer relations programme by 31 December 2020.	[4] Conduct One (1) Wellness and [5] Conduct 1 OHS Inspection programme by 31 March 2021.	[6] Conduct 1 Employee /Employer relations programme by 30 June 2021.
										Quarterly Cash Flow					R500 000,00	R125 000,00	R125 000,00	R125 000,00	R125 000,00	
5	P5G08O21.01	Municipal Institutional Development and Transformation	Admin. and Council Support	Admin	Security for municipal assets and premises	Q1 – Q2: Advert, 2 sets of Minutes and 6 reports. Q3: 1 set of Minutes and 3 reports. Q4: Advert, 1 set of Minutes and 3 reports.	Security policy in place	Security services provided by set date	Number, date	R10 000 000,00	R10 000 000,00	Contracted Services	N/A	N/A	Opex	Provide security services for the municipality on an annual basis by 30 June 2021	Processes for the appointment of a service provider to provide security services AND Holding of 1 quarterly meeting and compilation of 3 monthly reports by the service provider by 30 September 2020.	Continued - Processes for the appointment of a service provider to provide security services AND Holding of 1 quarterly meeting and compilation of 3 monthly reports by the service provider by 31 December 2020.	Continued - Processes for the appointment of a service provider to provide security services AND Holding of 1 quarterly meeting and compilation of 3 monthly reports by the service provider by 31 March 2021.	Continued - Processes for the appointment of a service provider to provide security services AND Holding of 1 quarterly meeting and compilation of 3 monthly reports by the service provider by 30 June 2021.
										Quarterly Cash Flow					R10 000 000,00	R2 500 000,00	R2 500 000,00	R2 500 000,00	R2 500 000,00	
6	P5G08O21.02	Municipal Institutional Development and Transformation	ICT (Information, Communications and Technology)	Admin	Maintenance and monitoring of Data Centre and ICT Infrastructure	Q1: copy of sending Terms of reference to SCM Q2: copy Appointment letters. Q3: completion	Network Management policy existing network and datacentre services	Number of Municipal Data Centre and ICT Infrastructure	Number, date	R8 150 000,00	R8 150 000,00	N/A	N/A	N/A	Opex and Capex	Provide maintenance of Data Centre and ICT Infrastructure (1)	Preparation and send specifications for Uninterrupted Power Supply,	Provide reports to MTM on maintenance and monitoring of DATA	Installation and configuration of Uninterrupted Power supply;	Implementation of ICT managed security Services and Rewiring network

						certificates Q4: N/A										Uninterrupte d Power Supply (2) Rewiring and network redesign of BTO and EDP (3) Provision of Managed Security Services by 30 June 2021	Rewiring of BTO and EDP and Network redesign to SCM for consideratio n of Bid Specificatio n Committee by 30 September 2020.	CENTRE and ICT Infrastructur e including the Processing Appointment for Service Providers for Uninterrupte d Power by 31 December 2020	procurement processes for ICT managed Security Service and Rewiring of EDP and BTO and redesigning of networks by 31 March 2021	redesign and BTO and LED by 30 June 2021.
																R8 150 000,00	N/A	N/A	R8 150 000,00	N/A
7	P5G08021.03	Municipal Institutional Development and Transformation	ICT (Information, Communications & Technology)	Admin	Maintenance and support of end user computer peripherals	Q1: Proof of sending specification to SCM Q2: Appointment letter. Q2: delivery note Q3: delivery note.	Desktop and laptop use policy	Number of laptops and desktops supplied by set date								Provision of 30 laptops by 30 June 2021	Preparation and sending of specifications for consideration of Bid Specification Committee by 30 September 2020	Appointment of service provider to supply 13 laptops for municipal employees by 31 December 2020	Supply and deliver seven (21) laptops for municipal employees by 31 March 2021.	Supply and deliver six (9) laptops for municipal employees by 30 June 2021.
																R300 000,00	N/A	N/A	R150 000,00	R150 000,00
8	P5G08021.04	Municipal Institutional Development and Transformation	ICT (Information, Communications & Technology)	Admin	Provision of application and systems support	Q1: copy of sending Terms of reference to SCM Q2: copy Appointment letters. Q3: completion certificates Q4: Completion certificates	Existing Login books, customer care in place, Existing EDRMS, Website, Mime Cast solutions	Number of systems installed, maintained and monitored by set date								Provision of three (3) application systems and support by 30 June 2021	Prepare and send specifications for Time and Attendance system, Service Desk system and Website hosting to SCM for consideration of Bid Specification	Processing Appointment for Service Providers for Time and Attendance system, Service Desk system and Website hosting by 31 December 2020	Installation and configuration of Time and Attendance system and Service Desk system (committee management system) AND Signing hosting agreement 31 March 2021	Commissioning of Time and Attendance system and Service Desk system (committee management system) by 30 June 2021
								Number, date								R 8 500 000,00	R 8 500 000,00	N/A	N/A	N/A

																	Committee by 30 September 2020.			
										Quarterly Cash Flow					R 8 500 000.0 0	N/A	N/A	R 8 500 000.00	N/A	
9	P5G08O21.06	Municipal Institutional Development and Transformation	ICT (Information, Communications & Technology)	Admin	Provision of public wi-fi in Matatiele town, ICT Centres and number plate recognizing surveillance cameras	Q1 Proof of sending specifications to SCM Q2: appointment letter; completion certificate Q3: Delivery note; completion certificate Q4: completion certificate	Free-Wi-Fi pilot Installed surveillance cameras No ICT Centers	Number of installed Access Points and Number Plate recognizing cameras installed by set date	Number, date	R700 000,00	R700 000,00	N/A	Public Wi-fi	N/A	Capex	Provision of public wi-fi (3 Hot Spots), two (2) number plate recognizing surveillance cameras and establishment of one (1) ICT Centre by 30 June 2021	Preparation and sending of Public wi-fi AND ICT Centre specification to SCM for consideration of Bid Specification Committee by 30 September 2020	Process for the appointment of the service provider for public wi-fi roll out, and Supply, delivery and installation of two (2) number plate recognizing surveillance cameras and Establishment of ICT Centre by 30 September 2020.	Supply, Installation and configuration of three (3) Hot Spots for Public Wi-Fi two (2) number plate recognizing Surveillance cameras (1) ICT Centre by 31 March 2021.	Testing and commissioning of Public-Wi-Fi Launching of ICT Centre
										Quarterly Cash Flow					R700 000.00	N/A	N/A	R700 000,00	N/A	

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
1	P6G9O22.07	Good Governance and Public Participation	ALL	Admin	Development and Review of municipal policies, plans, strategies and SOP's	Q3: Depart, Council Strat Plan Programme reflecting the reviewal Q4: Copy of Council extract	Adopted Frameworks, Policies, and SOPs	Number of departments with reviewed policies, plans, strategies and SOP's by set date	Number, date	N/A	N/A	N/A	N/A	N/A	N/A	Facilitate the annual review of municipal policies, plans, strategies and SOP'S for the 6 departments by 31 May 2021	N/A	N/A	Presentations of the reviewed BYLAWS, TOR, policies, Plans, Frameworks, Charters & Standard Operating Procedures at the Departmental and Annual Strategic Planning workshop.	Presentations of the reviewed BYLAWS, TOR, policies, Plans, frameworks, charters and Standard Operating Procedures to the municipal governance structures.
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
2	P6G9O22.08	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	(Information, Communications & Technology)	Admin	ICT governance services: Renew Licenses, systems audit; Integrate system, sitting of ICT steering committee	Q1, Q2: Proof of payment for licensing. Q3, Q4: Proof of payment for licensing, proof of submission, Invitations and Attendance registers.	Existing Deployed systems	Number of ICT governance systems performed by set date	Date	R700 000.00	R700 000.00	POPIA Assurance, Software Licencing, Consulting	N/A	N/A	N/A	Perform 3 (1) Renew Licenses, (2) Cyber Security, (3) sitting of ICT steering committee ICT governance services to Ensure compliance to standards and frameworks	[1] Facilitation and securing license for Microsoft and Munsoft by 30 September 2020	[2] Facilitation and securing license for VIP and GIS by 31 December 2020.	Facilitation and securing license for VIP by 31 March 2021 Sitting of ICT governance steering committee meeting Preparation of Terms of reference	Sitting of ICT governance steering committee meeting Facilitate Appointment for Cyber Security Strategy

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
																by 30 June 2021			Cyber security strategy and sending to SCM for BSC by 31 March 2021	
										Quarterly Cash Flow						R700 000,00				
3	P6G10025.09	Good Governance & Public Participation	Public Participation and Customer Care Unit	admin	Customer Satisfaction Survey or Market Research	Q3: Appointment letter and Q4: Survey	Annual Customer satisfaction Survey conducted by set date	Annual Customer satisfaction Survey conducted by set date	Number & date	R 700 000.00	R 700 000.00	Customer survey	N/A	N/A	N/A	Conduct (1) Annual Customer Satisfaction Survey by 30 June 2021	N/A	N/A	Process for the appointment of a service provider by 31 March 2021	Conduct (1) Annual Customer Satisfaction Survey by 30 June 2021
										Quarterly Cash Flow						R 700 000.00				R 700 000.00
4	P6G10025.02	Good Governance & Public Participation	Public Participation	Admin	Implementation of Ward Operational Plan.	Q1, Q2, Q3 & Q4: Monthly reports on ward operational plans submitted to MTM and attendance registers of ward committee meetings	Adopted the Ward Operational Plans on 2018/2019- CR 484/12/09/2018	Number of meetings & workshop on Ward operational held by set date	Number, date	R3 300 000.00	R3 300 000.00	Ward Committee Remuneration	N/A	N/A	CCR	Coordination of 12 monthly ward committee meetings and one workshop on ward operational plans by 30 June 2021	Compile 3 monthly Reports on the monitoring of the functionality of the Ward Committees per ward by 30 September 2020.	Compile 3 monthly Reports on the monitoring of the functionality of the Ward Committees per ward by 31 December 2020.	Compile three (3) Monthly Reports on the monitoring of the functionality of the Ward Committees per ward by 31 March 2021.	Compile three (3) Monthly Reports on the monitoring of the functionality of the Ward Committees per ward and one (1) workshop on ward operational plans held by 30 June 2021.
										Quarterly Cash Flow						R3 300 000,00	R825 000,00	R825 000,00	R825 000,00	R825 000,00

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
5	P6G9022.01	Good Governance And Public Participation	IDP	Admin	IDP Review processes: I	Q1: advert and council Resolution, Public notices, attendance registers, reports Q2: advert, Public notices, attendance registers, report Q3: advert and council Resolution, Public notices, attendance registers, reports; Draft IDP Q4: advert and council Resolution, Public notices, attendance registers; Adopted IDP	2017/2022 IDP document in place	Adopted 2021/22 IDP review by set date	Date	R1 294 000,00	R1 294 000,00	Catering Services, Promotional Material, IDP Document, Transport, Strategic	N/A	N/A	Opex	Development of 2021/2022 IDP Review by 31 May 2021	Preparation of the 2021/2022 budget process plan by 31 September 2020	One (1) IDP Community outreach held by 31 December 2020.	Table draft situational analyses report to council by 31 March 2021.	Sitting of 4 th IDP representative forum & steering committee meetings by 30 June 2021.
																	Sitting of 1 st IDP representative forum & steering committee meetings by 30 September 2020.	Sitting of 2 nd IDP representative forum & steering committee meetings by 31 December 2020.	Hold Strategic Planning Session by 31 March 2021.	Adoption of the IDP document by 30 June 2021.
																		Develop 2020/2021 draft situational	Sitting of 3 rd IDP representative forum &	

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
																		analysis report by 31 December 2020.	steering committee meetings by 31 March 2021.	
										Quarterly Cash Flow						R1 294 000,00	R323 500,00	R323 500,00	R323 500,00	R0,00
6	P6G10025.06	Good Governance & Communications & Special Programmes Unit (SPU)	Admin			Q1-4 - Attendance Register for IGR and LCF. PDF version of publications.	2017/22 Communications Strategy	Number of communications programmes conducted by set date	Number, date	R1 950 000,00	R1 950 000,00	N/A	N/A	N/A	Opex	Conduct 13 communications programmes for the 2020/21 action plan by 30 June 2021				
										Quarterly Cash Flow										
					Communication action plan review and media training		2018/19 Communication action Plan	Communication action Plan reviewed by set date.	date	R400 000,00	R400 000,00	N/A	N/A	N/A	Opex		(1) One Communication action plan review.	N/A	N/A	N/A
										Quarterly Cash Flow										
					4 Quarterly IGR Meetings		2018/19 Communication action Plan	Number of IGR meetings hosted by set date	Number & date	R30 000,00	R30 000,00	N/A	N/A	N/A	Opex		(2) One IGR Meetings	(3) One IGR Meetings	(4) One IGR Meetings	(5) One IGR Meetings
										Quarterly Cash Flow										
					4 Quarterly LCF meetings		2018/19 Communication action Plan	Number of LCF meetings hosted by set date	Number & date	R300 000,00	R300 000,00	N/A	N/A	N/A	Opex		(6) One LCF meeting by 30 September 2020 [6]	(7) One LCF meeting by 31 December 2020 [7]	(8) One LCF meeting by 31 March 2021 [8]	(9) One LCF meeting by 30 June 2021 [9]
										Quarterly Cash Flow										

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
					Establish media partnership with TVOM for Talk to Your Ward Cllr. radio programme		2018/19 Communication action Plan			R70 000,00	R70 000,00	N/A	N/A	N/A	Opex		N/A	N/A	(10) One media partnership established	N/A
										Quarterly Cash Flow							N/A	R70 000,00	N/A	N/A
					Procure and install 6 billboards (Inc. Border points)		2018/19 Communication action Plan			R200 000,00	R200 000,00	N/A	N/A	N/A	Opex		N/A	N/A	(11) Appointment of the service provider for the procurement of the billboards by 31 March 2021	(12) Installation of 6 billboards by 31 March 2021 [12]
										Quarterly Cash Flow						R200 000,00	N/A	N/A	N/A	
					Organize 1 state of the municipality address event		2018/19 Communication action Plan			R250 000,00	R250 000,00	N/A	N/A	N/A	Opex		N/A	N/A	N/A	(13) Organize 1 virtual state of the municipality address event by 30 June 2021 [13]
										Quarterly Cash Flow						R250 000,00	N/A	N/A	N/A	R250 000,00

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
7	P1G207	Basic Service Delivery and	COMMUNITY SERVICES: PUBLIC AMENITIES & EPWP	ALL	Promote Public knowledge and awareness programmes on Library Information and Literacy	Q1: Host 3 Q2: Host 4 Q3: Host 4 Q4: Host: 3 POE: (Attendance registers, Programmes & programme notes)	10 Public knowledge and awareness programmes on Library Information and Literacy hosted in 2019/20 FY	Number of Public knowledge and awareness programmes on Library Information and Literacy hosted by set date	Number and date	R650 000.00	R300 000.00	LIBRARY & MUSEUM GRANT	-	-	GRANT	Host 14 Public knowledge and awareness programmes on Library Information and Literacy by 30 June 2021.	Host 3 Public knowledge and awareness programmes on Library Information and Literacy	Host 2 Public knowledge and awareness programmes on Library Information and Literacy	Host 4 Public knowledge and awareness programmes on Library Information and Literacy	Host 5 Public knowledge and awareness programme
										Quarterly Cash Flow						R300 000.00	R0	R0	R150 000.00	R150 000.00
8	P6G10025.08	Good Governance & Public Participation	Communications & Special Programmes Unit (SPU)	Various Wards		Q1-4 – List of students and proof of payment, Attendance Register for children, and youth activities. Invites and attendance register for LAC.	Adopted Designated groups strategy	Number of programmes on empowerment of designated groups conducted by set date	Number, date	R1 385 000.00	R1 385 000.00	N/A	N/A	N/A	Opex	Conduct 11 programmes on empowerment of designated groups by 30 June 2021				
										Quarterly Cash Flow										
					Register 25 students from Matatiele at institutions of higher learning pay bursary fees for 2 students					R400 000.00	R400 000.00	N/A	N/A	N/A	Opex		N/A	N/A	{1} Assist 25 students from Matatiele with applications at institutions of higher learning and pay	N/A

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
																			their registration fees.	
										Quarterly Cash Flow										
					Host 1 Christmas party for OVCs					R350 000,00	R350 000,00	N/A	N/A	N/A	Opex		N/A	N/A	N/A	(2) Coordinate 1 children's empowerment programmes
										Quarterly Cash Flow										
					Host 1 sports development programme (Mayoral Cup)					R400 000,00	R400 000,00	N/A	N/A	N/A	N/A		N/A	N/A	(3) Coordinate back to school registration programme	{4} Coordinate 1 youth month activities
										Quarterly Cash Flow										
					Coordination of woman's day celebration/anti-femicide programme					R150 000,00	R150 000,00	N/A	N/A	N/A	Opex		(5) Host 1 women's day event	N/A	N/A	N/A
										Quarterly Cash Flow										
					Host 1 World AIDS Day event					R70 000,00	R70 000,00	N/A	N/A	N/A	Opex		N/A	(6) Host 1 World AIDS Day event	N/A	N/A
										Quarterly Cash Flow										
					4 Local AIDS Council meetings					R15 000,00	R15 000,00	N/A	N/A	N/A	Opex		{7} One (1) Local AIDS Council meeting	{8} One (1) Local AIDS Council meeting	{9} One (1) Local AIDS Council meeting	{10} One (1) Local AIDS Council meeting.

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2019/2020 FY	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow										
					Host 1 Grandparents day					R70 000,00	R70 000,00	N/A	N/A	N/A	Opex		N/A	NA	N/A	{11} Host 1 Grandparents programme
										Quarterly Cash Flow										
9	P6G9022.05	Good Governance & Public Participation	Legal Services	Admin	Review and drafting of by-laws	Q1 – Q2: Report to MTM Q3: Procurement documentation (Advert), Council resolution/extr act. Q4: Gazette Number PLUS Q1-4 - Quarterly Progress Report to Council.	2 By laws reviewed and drafted in 2018/2019 FY	Number of by-laws reviewed and gazetted by set date	Number, date	R70 000,00	R70 000,00	Printing, publications	N/A	N/A	N/A	Review 1 (one) and Gazette one (1) bylaw by 30 June 2021.	Review ONE (1) bylaw and submit report to MTM by 30 September 2020.	Review ONE (1) bylaw and submit report to MTM by 31 December 2020.	Advertisement to Local Newspapers; Conduct Public Participation, Council Resolution by 31 March 2021.	Procurement process for the gazetting of one (1) bylaw and Gazette one (1) bylaw {Property Rates} by 30 June 2021.
										Quarterly Cash Flow						R70 000,00	N/A	N/A	N/A	R70 000,00
10	P6G9022.06	Good Governance & Public Participation	Legal Services	Admin	Litigation management	Q1-4 - Quarterly Progress Report to Council.	2019/20 litigation register	Percentage of legal services and advice provided by set date	Percentage, date	R 4000 000,00	R 4000 000,00	N/A	N/A	N/A		Provide 100% legal services and advice no municipal legal matters by 30 June 2021	Provide 100% legal services and advice ON municipal legal matters by 30 September 2020.	Provide 100% legal services and advice ON municipal legal matters by 31 December 2020.	Provide 100% legal services and advice ON municipal legal matters by 31 March 2021	Provide 100% legal services and ON municipal legal matters by 30 June 2021.
										Quarterly Cash Flow						R 4000 000,00	R1 000 000,00	R1 000 000,00	R1 000 000,00	R1 000 000,00

Number	IDP Ref. No.	National KPA	Departmental Programme	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget	Project Total Cost	Opex, Segment	Capex Segment	Revenue Segment	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
11	P6G9O22.05	Good Governance & Public Safety	Monitoring, Evaluation and Risk Management	Admin	Compilation of the Midyear Performance Report	Q2: Proof of distribution of Mid-year template. Q3: Council Extract	2017/18 Mid-year Performance report adopted	2020/2021 Midyear performance report approved by set date	Date	N/A	N/A	N/A	N/A	N/A	N/A	Approval of the 2020/2021 Midyear performance report by 31 January 2021	N/A	Distribution of Mid-year template to Managers to complete by 31 December 2020.	Final Mid-year report adopted by Council by 31 January 2021.	N/A
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
12	P6G9O22.06	Good Governance & Public Safety	Monitoring, Evaluation and Risk Management	Admin	Development of 2019/20 Annual performance report and annual report	Q1: proof of submission Q2: proof of Email to managers Q3: Annual Report (AR) and Council Resolution Number	Annual Report	Adopted reports by set date	Date	N/A	N/A	N/A	N/A	N/A	N/A	Compilation of the 2019/20 annual performance report and Annual Report by 31 March 2021	Final 2019/2020 Annual Performance Report (APR) submitted to Auditor General (AG) by 31 August 2020.	Distribution of Annual Report (AR) template to Managers to complete by 31 December 2020.	1 st DRAFT 2019/2020 Annual Report tabled at Council by 31 March 2021.	Final DRAFT 2019/2020 Annual Report tabled at Council by 30 June 2021
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
1	P4G6O16.01	Spatial Rationale	Development Planning	1, 19, 20, 26	Land survey activities - 1. Closure and rezoning of open spaces, 2.Rezoning of land parcels, 3. survey of municipal land parcels, 4.Sub-division of land parcels (illegal allocations/extensions, encroachments, 5. relocation of unsuitable land allocations	Q1: Submission of application to Surveyor General Q2-Q4: Surveyor General (SG) diagrams and 1 Subdivision report rezoning report	50 surveyed land parcels, 16 disposed open spaces, Surveyed land parcels, Allocations on unsuitable land (Itsokolele), Illegal allocations/extensions, encroachments	Number of land survey activities coordinated by set date	Number, date	R850 000,00	R850 000,00	Land Survey	N/A	N/A	Opex	Coordinate 5 land survey activities 1. Facilitates closure and rezoning of open spaces, 2. Rezoning of land parcels, 3. survey of municipal land parcels, 4. Sub-division of land parcels (illegal allocations/extensions, encroachments, 5. relocation of unsuitable land allocations by 30 June 2021	Submission by the Land Surveyor of an application to Surveyor General (SG) for (1)16 closure and rezoning of disposed open spaces, Rezoning of land parcels by 30 September 2020.	{2} Surveying of 10 municipal land parcels and submission of application of SG Diagrams to SG by 31 December 2020.	Sub-division of 5 land parcels by 31 March 2021	Facilitates the closure and Rezoning of 16 municipal land parcels. Relocation of unsuitable land allocations By 30 June 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R850 000,00	N/A	N/A	75 000	R70 000,00
2	P4G6O16.02	Spatial Rationale	Development Planning	19	Traffic study for general mixed use development in old landfill site area	Q1: Advert and appointment letter Q2 – Q4: Traffic study reports from service provider and proof of submission to South Africa National Roads Agency Limited (SANRAL)	Draft SG Diagrams 2019/20 financial year	Traffic study for old land fill site conducted by set date	Number, date	R200 000,00	R200 000,00	Traffic Study	N/A	N/A	Opex	Conduct traffic study for old land fill site area by 30 June 2021	N/A	N/A	Appointment of a service provider by March, 2021 Undertaking traffic study by service provider on the following: {1} review of planning report relevant to study area {2} Undertake traffic counts at study area by 31 March 2021.	Finalization of the traffic study by service provider on the following: {1} review of planning report relevant to study area {2} undertake counts and {3} submission of traffic study to SANRAL for approval by 30 June 2021.
										Quarterly Cash Flow						R200 000,00	N/A	N/A	10,000	R150 000,00
3	P4G6O16.03	Spatial Rationale	Development Planning	19	Valuation of Municipal land parcels	Q1 - Q4: 10 Valuation reports from Land Valuer	20 valued land parcels 2019/20 financial year	Number of Municipal land parcel valuation conducted by set date	Number, date	R200 000,00	R200 000,00	Valuation	N/A	N/A	Opex	Conduct valuation of 15 municipal land parcels by 30 June 2021	N/A	N/A	Appointment of the service provider by 31 March 2021 Site inspections and producing draft Valuation	Finalisation of Valuation of 15 Municipal land parcels by 30 June 2021.

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
																			reports of 15 Municipal land parcels by 30 June 2021.	
										Quarterly Cash Flow						R200 000,00	N/A	N/A	N/A	R200 000,00
4	P4G6O16.03	Spatial Rationale	Development Planning	19, 26	Township Register opened	Q1 – Q4: Quarterly Reports from the service provider Q4: report	Draft SG diagrams	Planning & Survey of Commercial and residential (middle income) development project in Cedarville and Matatiele conducted by set date	Date	R850 000,00	R850 000,00	Planning and Survey	N/A	N/A	Opex	Conduct Planning & Survey of Commercial and residential (middle income) development project in Cedarville and Matatiele by 30 June 2021	Undertake relevant studies for commercial and residential (Middle Income) development project in Cedarville and Matatiele by 30 September 2020	Undertake relevant studies for commercial and residential (Middle Income) development project in Cedarville and Matatiele by 31 December 2020	N/A	Undertake relevant studies for commercial and residential (Middle Income) development project in Cedarville and Matatiele and submit one (1) report to MTM by June, 2021 Undertake land surveys for Cedarville Middle income housing by June, 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow						R850 000,00	R212 500,00	R212 500,00		R600 000,00
5	P4G6016.04	Spatial Rationale	Development Planning	All wards	Appointment of a service provider to review land audit	Q1: Minutes of Engagement meeting Q2: Appointment letter. Q3 – Q4: Reports on reviewal of land audit	2012 land audit document	Land audit reviewed by set date	Date	R2 500 000,00	R1 895 500,00	Feasibility Study	N/A	N/A	Opex	Review Land audit by 30 June 2021	Facilitating engagements with COGTA for undertaking land audit (establishment of coordinating teams) by 30 September 2020.	N/A	Appointment of a service provider to undertake a review of land audit by 31 March 2021. Data collection and review of the land audit by March, 2021	Submission of quarterly report on progress of undertaking a review of land audit by 30 June 2021.
										Quarterly Cash Flow						R2 500 000,00	N/A		87,000.00	R1808 500 000,00
6	P4G6018.01	Spatial Rationale	Development Planning	1, 19, 20	Small Town Revitalization programme establishments	Q1: Minutes of Engagement meeting Q2: Appointment letter. Q3 – Q4: Reports on establishment of STR programme	No STRP implemented in the municipality	Small Town Revitalisation (STR) Establishment programme Coordinated by set date	Date	R650 000,00	N/A	N/A	N/A	N/A	Opex	Coordinate the establishment of Small Town Revitalisation (STR) programme by 30 June 2021	Engagements with SALGA to establish STR program	Process for the appointment of a service provider to undertake feasibility study for STR by 31 December 2020.	Submission of quarterly report on progress on the STR establishment for by 31 March 2021.	Submission of quarterly report on progress STR establishment by 30 June 2021
										Quarterly Cash Flow						N/A	N/A	N/A	N/A	N/A
7	P4G6018.02	Spatial Rationale	Development Planning	1	Appointment of a service provider to facilitate Maluti land tenure	Q1: Minutes Q2: Appointment letter. Q3 – Q4: Reports on	Tachy surveys, deed of grants, layout plans,	Maluti land tenure upgrade programme	Date	R300 000,00	R300 000,00	Land Tenure	N/A	N/A	Opex	Facilitate the Maluti Land Tenure upgrade	Resurveying of Maluti Township (erven) by	Processes for the appointment of a service	Submission of reports progress on the process of the Maluti	Submission of reports on progress of the process of

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 FY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
						Maluti Land Tenure upgrade programme	draft zoning map	facilitated by set date								programme by 30 June 2021	30 September 2020	provider to Facilitate completion of Maluti Land Tenure upgrade by 31 December 2020	Land Tenure upgrade project by 31 March 2021.	the Maluti Land Tenure upgrade project by 30 June 2021.
										Quarterly Cash Flow						R900 000,00	R225 000,00	R225 000,00	R225 000,00	R225 000,00
8	P4G6O18.03	Spatial Rationale	Development Planning	All wards	Review of LUMS, Zoning maps development	Reviewed LUMS, Zoning maps developed	2014 LUMS	Wall-wall Land Use Management System (LUM) reviewed by set date	Number, date	R300 000,00	R300 000,00	LUM	N/A	N/A	Opex	Review wall-wall Land Use Management System (LUM) by 30 June 2021	Appointment of the service provider (developer) BY 30 September 2020	Review of LUMS by 31 Dec. 2020	Assigning of the existing service provider to review draft LUMS by 31 March 2021.	Review wall-wall Land Use Management System by 30 June, 2021.
										Quarterly Cash Flow									100,000	200,000
9	P4G6O18.06	Spatial Rationale	Development Planning	All wards	Appointment of a service provider to develop Matatiele Master plan	Q1: Appointment letter, Q2 - 4, Quarterly Reports	Municipality does not have a long term plan	Matatiele Master Plan developed by set date	Number, date	R1 500 000,00	R1 500 000,00					Develop Matatiele Master Plan by 30 June 2021	N/A	N/A	Appointment of a service provider by 31 March, 2021	Review of existing plans (SDF, LUMS) and undertaking site inspections for development of master plan by June, 2021

Number	IDP Ref. No.	National KPA	Departmental	Ward	Project Description	Means of verification	Baseline	KPI	Unit of Measure	Actual Budget 2020/2021 EY	Project Total Cost	Opex, Segment Description	Capex Segment Description	Revenue Segment Description	Funding Source	Annual Target	Quarter 1 (July - Sept.)	Quarter 2 (Oct. - Dec.)	Quarter 3 (Jan. - Mar.)	Quarter 4 (April - June)
										Quarterly Cash Flow										400,000.00

5. MONTHLY PROJECTIONS OF OPERATING, CAPITAL EXPENDITURE AND REVENUE FOR EACH VOTE

Description R thousand	R ef	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Multi-year expenditure to be appropriated	1															
Multi-year expenditure to be appropriated		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 1 - Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Finance and Admin		-	-	-	-	-	-	-	-	-	-	-	1 000	1 000	1 100	1 210
Vote 3 - Corporate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Development and Planning		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community		11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	-125 359	-	-	-
Vote 6 - Infrastructure		-	-	-	-	-	-	-	-	-	-	-	136 755	136 755	157 910	167 362
Vote 7 - Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	11 396	12 396	137 755	159 010	168 572

Single-year expenditure to be appropriated															
Single-year expenditure to be appropriated															
Vote 1 - Executive and council		127	127	127	127	127	127	127	127	127	127	-1 401	-	-	-
Vote 2 - Finance and Admin		261	261	261	261	261	261	261	261	261	261	2 159	5 029	5 531	6 084
Vote 3 - Corporate		-	-	-	450	30	-	-	-	-	-	2 650	3 130	3 443	3 787
Vote 4 - Development and Planning		516	516	516	516	516	516	516	516	516	516	-5 194	480	528	581
Vote 5 - Community		1 811	1 811	1 811	1 811	1 811	1 811	1 811	1 811	1 811	1 811	-13 729	6 190	6 523	7 175
Vote 6 - Infrastructure		-	-	-	-	-	-	-	-	-	-	21 730	21 730	9 689	12 610
Vote 7 - Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	2 715	2 715	2 715	3 165	2 745	2 715	2 715	2 715	2 715	2 715	6 215	36 559	25 714	30 238
Total Capital Expenditure	2	14 111	14 111	14 111	14 561	14 141	14 111	14 111	14 111	14 111	14 111	18 611	174 314	184 724	198 810

6. THREE-YEAR DETAILED CAPITAL WORKS PLAN

Vote Description R thousand	Re f 1	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional											
Governance and administration		14 959	1 528	4 974	10 122	14 413	14 413	-	9 159	10 074	11 082
Executive and council		1 106	1		25	-	-	-	-	-	-
Finance and administration		13 853	1 480	4 974	10 047	14 363	14 363	-	9 159	10 074	11 082
Internal audit			47		50	50	50	-	-	-	-
Community and public safety		3 141	162	38 302	4 480	520	520	-	3 260	3 300	3 630
Community and social services		2 347	83	37 658	1 180	390	390	-	1 560	1 430	1 573
Sport and recreation					-	-	-	-	-	-	-
Public safety		794	80	644	3 300	130	130	-	1 700	1 870	2 057
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		48 481	9 217	32 120	79 801	94 949	94 949	-	80 724	76 412	81 762
Planning and development		1 016	91	175	382	67	67	-	480	528	581
Road transport		47 465	9 126	31 945	79 419	94 882	94 882	-	80 244	75 884	81 182
Environmental protection					-	-	-	-	-	-	-
Trading services		73 368	80 127	48 982	83 982	77 502	77 502	-	81 171	94 937	102 336
Energy sources		73 368	80 109	43 653	80 702	77 302	77 302	-	78 241	91 714	98 791
Water management					-	-	-	-	-	-	-
Waste water management					-	-	-	-	-	-	-
Waste management			18	5 330	3 280	200	200	-	2 930	3 223	3 545

Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	139 948	91 035	124 378	178 384	187 384	187 384	-	174 314	184 724	198 810
Funded by:											
National Government		110 568	66 228	90 529	116 969	125 969	125 969	-	99 080	127 553	135 922
Provincial Government		9 000	-	-	90	90	90	-	260	-	-
District Municipality					-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	119 568	66 228	90 529	117 059	126 059	126 059	-	99 340	127 553	135 922
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		20 380	24 806	33 850	61 325	61 325	61 325	-	74 974	57 171	62 888
Total Capital Funding	7	139 948	91 035	124 378	178 384	187 384	187 384	-	174 314	184 724	198 810

7. CONCLUSION

The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end of year service delivery targets as set out in the municipal IDP.